garda plast

SUSTAINABILITY REPORT 2023

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LETTER TO THE STAKEHOLDERS

Dear Stakeholders,

The world is currently facing a period of profound complexity and instability, where global challenges are intertwined with geopolitical crises, conflicts, and growing inequalities. Wars, in addition to causing humanitarian devastation, are significantly impacting the global economic fabric, destabilizing supply chains, exacerbating the climate emergency, and increasing hardships for millions of people. These situations demand shared responsibility and collective action to build a more stable, inclusive, and sustainable future, prioritizing respect for human rights and community well-being.

At the same time, the crucial role of businesses in promoting sustainable development models is becoming increasingly evident. Globally, companies of all sizes are adopting business strategies that address environmental and social challenges, focusing their efforts on achieving a "just transition." This journey is also supported and promoted by regulatory pushes, such as the European Union's adoption of the Corporate Sustainability Reporting Directive (CSRD), which sets new and ambitious expectations for transparency and the integration of ESG (Environmental, Social, and Governance) aspects into decision-making processes. These changes represent not only an obligation but also an opportunity for businesses to redefine their role as agents of positive transformation. The Garda Plast Group has always been aware of the impact that production activities can have on the planet. For years, it has been implementing increasingly concrete strategies and initiatives to minimize their environmental consequences. PET, when properly managed along the value chain, is a material well-suited for reuse, directly applying the concepts of circularity that are becoming ever more critical. The Group firmly believes that sustainability is a central element for the long-term success of the business and that open dialogue with employees, collaborators, customers, suppliers, institutions, and local communities is essential to tackling today's and tomorrow's challenges.

For these reasons, the Garda Plast Group is proud to present its second Sustainability Report, which consolidates the Organization's commitment to promoting transparency and dialogue with all stakeholders. This document highlights the progress made in terms of ESG performance, showcasing the actions taken to reduce environmental impact and create shared value.

METHODOLOGICAL NOTE

This document represents the second Sustainability Report of the Garda Plast Group (hereinafter also referred to as "the Group," "Garda Plast," or "the Organization"). The document contains information related to environmental, social, and governance issues relevant to the Group, aimed at ensuring an understanding of the activities carried out by the Organization, its performance, results, and the impact produced.

In continuity with the previous year, this Sustainability Report includes a selection of the "GRI Sustainability Reporting Standards" published by the Global Reporting Initiative (GRI), as indicated in the GRI Content Index of this document, following the "with reference" reporting option. Specifically, Garda Plast has referred to:

- GRI Universal Standards issued in 2021 and officially effective from January 1, 2023;
- the "GRI Topic Standards" issued in 2016, some of which were then updated in subsequent years.

It should be noted that this reporting has been carried out on a voluntary basis, as Garda Plast, for the fiscal year 2023, does not fall within the scope of Legislative Decree No. 254 of December 30, 2016.

The general principles applied in drafting the 2023 Sustainability Report are those established by the GRI Standards: sustainability context, completeness, balance between positive and negative aspects, comparability, accuracy, timeliness, verifiability, and clarity. The selected performance indicators are those provided by the adopted reporting standards, representing the specific sustainability issues relevant to the Group's activities and the impacts produced by it. The reporting scope of qualitative and quantitative data and information refers to the performance of the Garda Plast Group as of December 31, 2023. To allow data comparison over time and evaluate the Group's activity trends, data related to the two preceding fiscal years are presented for comparative purposes, except for the data in the paragraph "The economic value generated and distributed," which are reported for the 2023 fiscal year only at the individual company level (parent company Garda Plast S.p.A. and subsidiary IFAP S.p.A.).

It is noted that compared to the data published in the previous edition of the Report, some numerical values have been adjusted based on updates to their calculation methods. These data refer to the composition of the Group's employees and non-employees, broken down by professional role, gender, age group, type of employment, and contract, as well as data related to hires and terminations for the 2022 fiscal year. Additionally, the data concerning the number of suppliers, including those evaluated according to environmental and/or social criteria, have been updated for the fiscal years 2021 and 2022.

The Sustainability Report is published on the Group's two websites (www.gardaplast.it and www.ifap.it) within the Sustainability section.

For further information, you can contact us at info@gardaplast.it and info@ifap.it.

MATERIALITY ANALYSIS Stakeholders of the Garda Plast Group

Stakeholders, or **interest groups**, are entities that can be significantly influenced by the activities, products, or services of the Organization or whose actions can reasonably impact the Group's ability to implement its strategies or achieve its objectives. In its business operations and decisions regarding the content of this Sustainability Report, the Group considers the expectations and interests of its stakeholders.

Stakeholder engagement allows the Group to understand their needs, expectations, and evaluations while enabling a better definition of business strategies and objectives by adequately assessing specific impacts, risks, and opportunities related to the business.

The frequency and methods of stakeholder engagement activities depend on the type of stakeholder (for example, interactions with employees, customers, and suppliers are particularly frequent) and the business volume established with the specific stakeholder. The Group commits to carrying out various types of engagement with its stakeholders as part of its routine activities and adopts specific engagement initiatives for the preparation of the Sustainability Report, which are further elaborated in the following section. These approaches are continuously evolving to improve the process.

The table below outlines the various types of stakeholders identified by the Garda Plast Group, along with the corresponding channels of interaction and dialogue adopted by the company to engage with them.

STAKEHOLDER	MAIN CHANNELS OF INTERACTION AND DIALOGUE
Employees	 Direct interaction during the company's operations Periodic meetings Training courses Dialogue with the company's trade union representatives (TUR) Reserved channel and e-mail box for MOG 231 warnings
Customers	 Periodic meetings with sales executives and top management Technical assistance and supply chain activity service Website and social media Visits to the headquarters
Suppliers	 Website On-demand mutual discussion (even through ad hoc notice) Activities concerning the process of evaluation and qualification of suppliers Technical visits and periodic meetings (in person and remotely) Suppliers' audit activities

The table below shows the different types of stakeholders identified by the Garda Plast Group, with the related channels of interaction and dialogue adopted by the company towards them.

STAKEHOLDER	MAIN CHANNELS OF INTERACTION AND DIALOGUE	STAKEHOLDER	MAIN CHANNELS OF INTI
Financial world	 Periodic meetings with the relevant organizational structures On-demand mutual discussion (even through ad hoc notice) Visits to the headquarters 	Public bodies	 Website Periodic meetings with the structures (verbally, via e etc.) Participation in institution Dialogue with Universities
Investors/ shareholders	 Website On-demand discussion with the relevant organizational structures and with top management Periodic visits and meetings (in person and remotely) Participation in the Board of Directors 	Media	WebsiteParticipation in events
Community and local area	 Website Participation in trade fairs and events organized by third parties Participation in category and institutional tables Dialogue with Universities and Research centers Involvement and support of local authorities in Social Responsibility activities 		
Trade unions	• Periodic meetings		

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The material topics of the Garda Plast group

The material aspects that guide the reporting process presented in the Sustainability Report are those that reflect the significant impacts of the Organization from an economic, environmental, and social perspective.

The **materiality of impact**, or "impact materiality," described within the new European Sustainability Reporting Standards (ESRS) introduced by the new Corporate Sustainability Reporting Directive (EU Directive 2022/2464, also known by the acronym "CSRD," transposed into Italian law by Legislative Decree No. 125 of September 6, 2024, which repeals), reflects the structure of the analysis outlined in GRI 3 of the Universal Standards 2021, which the Garda Plast Group refers to.

According to the GRI Universal Standards 2021, relevant topics are considered "material" when they are associated with the most significant impacts (positive or negative, actual or potential, short-, medium-, or long-term) that business activities are (or could be) able to generate on the economy, the environment, and people, including impacts on their human rights.

This approach, based on adopting an **"inside-out" perspective**, focuses on the impacts that the Organization's activities generate within the socioeconomic context in which it operates.

For the preparation of the 2023 Sustainability Report, the materiality analysis included the following phases:

a) Benchmark analysis of the sector conducted on a sample of national and international competitors and comparable companies to identify the ESG topics most emphasized by the reference market;

b) Stakeholder engagement activities – both internal and external – to evaluate relevant impacts;

c) Validation of the analysis results by the top management of the Garda Plast Group.

For the evaluation of materiality, the **probability** of occurrence and the **significance** of impacts were considered. The latter is understood as a synthesis of the following parameters:

• **Magnitude** – the scale (benefit or harm, depending on the case) of the impact generated by business activities;

 Scope – how widespread the impact could be, both geographically and considering the number of stakeholders who might be affected (if the impact is negative) or benefit (if the impact is positive);

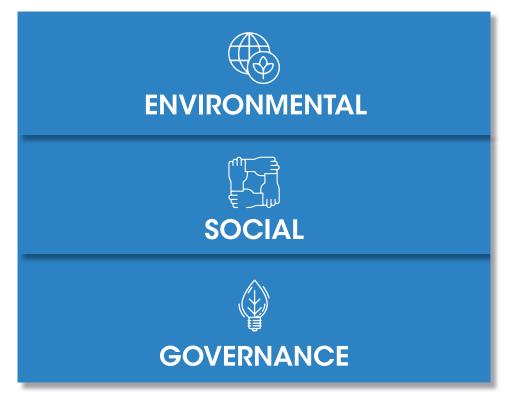
• **Irremediability** – the extent to which it is possible or not to remedy a negative impact once it has occurred.

. . . .

The evaluation initially involved internal stakeholders, represented by the company's management, and subsequently external stakeholders, represented by workers, customers, and suppliers of the Garda Plast Group, through the distribution of a question-naire, which recorded a total of 65 respondents.

To assess relevance, for each impact, stakeholders were asked to assign a qualitative judgment regarding the variables of significance and probability, which was subsequently assigned a score reflecting increasing significance. Once the collected evaluations were processed, the results were summarized in the table below, which reports the topics associated with the impacts that exceeded the so-called "materiality threshold." ¹ The topics analysed, to which the impacts were attributed once the evaluation results were obtained, have been updated compared to the previous year and now consider the themes and subthemes provided by the ESRS, with a view to adopting an approach in compliance with the CSRD.

These topics, which were assigned a priority importance, are explored in detail in this Sustainability Report, in line with the adopted reporting principles.



1 The evaluation involved the valorization of positive and negative, actual and potential impacts. In order to identify the relevant impacts for the Group, starting from a scale of 1-3, two materiality thresholds have been identified, for positive and negative impacts, equal to 1.7 and 1.4 respectively. The relevant topics represent the union of the topics associated with positive impacts and negative material results. The sustainability topics reported are in line with the themes and sub-themes covered in the thematic ESRS.



SCOPE	ТОРІС	SIGNIFICANT IMPACTS
	Energy	 Environmental impacts linked to the use of energy produced from renewable sources and to raising awareness among company staff and stakeholders regarding the responsible use of energy
	Similate shange magaton	• Environmental impacts linked to the worsening of the phenomenon of climate change and the consequent exposure of local communities and the territory to extreme atmospheric events (e.g. floods)
ENVIRONMENTAL	Waste management	 Environmental impacts linked to waste disposal processes and the related worsening of pollution levels
		• Impacts linked to the availability of products and services characterized by high environmental and social performance, to the health and well-being of customers in terms of the absence of toxic substances and to the possibility of attracting investments for the benefit of the entire economic ecosystem
	Resource outflows related to products and services	 Environmental impacts linked to the efficiency of waste and waste products, reuse/recycling practices and the efficient management of resources used throughout the production processes

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SCOPE	TOPIC	SIGNIFICANT IMPACTS
	Work conditions	 Impacts related to the work-life balance and psycho-physical well-being of employees, and consequent opportunities for each collaborator to fully realize their potential
	Health and safety	• Impacts linked to the worsening of risks associated with occupational diseases among staff and the frequency and severity rates of accidents in consideration of the type of activities and tasks performed
	Diversity	• Impacts related to "bias" in the management of diversity in personnel selection processes and in the definition of career paths within companies
	Employment and inclusion of people with disabilities	• Impacts linked to the stability of employment of staff, including those with disabilities, and the protection of the fundamental rights of all those involved
SOCIAL	Training and skills development	• Impacts related to care in the training of members of its workforce, with particular attention to professional skills and competences, and consequent possibility for each collaborator to fully realize their potential
	Economic, social and cultural rights of the community	• Impacts linked to the worsening of the social and economic conditions of the territory and local communities
	Personal safety of consumers and/or end users	• Impacts linked to the satisfaction of customer needs in terms of product offerings and quality of services, as well as their well-being in terms of the absence of toxic materials or substances in the products offered
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SCOPE	TOPIC	SIGNIFICANT IMPACTS
	Corporate culture	• Impacts linked to the protection of legality and employment, also thanks to the management of financial resources for the benefit of society and the economic ecosystem or, vice versa, to the loss of well-being and prosperity of the main stakeholders
U GOVERNANCE	Management of supplier relationships, including payment practices	• Impacts linked to the development of solid and effective corporate safeguards in the protection of human rights in the company, and of synergies with other actors in the supply chain in order to fuel and promote a systemic sustainable transition of the sector







The Group was born from the aggregation of two important operators in the Italian rigid packaging market and in particular in the production of PET preforms: Garda Plast S.p.A., based in Via Cav. Attilio Camozzi, 19, Polpenazze del Garda, (BS), and IFAP S.p.A., with headquarters in Via Mazzini, 10, Palmanova (UD) (hereinafter simply "Garda Plast" or the "Group").

The Group is among the key players in the production of PET preforms (vPET and mechanical and chemical rPET, BioPET) for the mineral water, soft drinks, detergents, household & personal care and milk sectors. Furthermore, the Group is also active in bottle blowing for the milk and fruit juice market. The Group has two industrial plants, one in Polpenazze (BS) and the other in Palmanova (UD).

Garda Plast's long-term objective is to further consolidate its positioning on the reference markets, as well as to expand into adjacent segments with high added value.

In recent years, the Group has not only grown on the national market, strengthening its commercial relationships with the main companies in the sector, but has increased its penetration of foreign markets, thanks to further collaborations in the world of milk and detergents.

The Group has always anticipated market trends and today is considered a leader both in the transformation of plastic materials, both of fossil origin and recovered, for the production of FMCG and CPG packaging.

The Group's collaboration with the national consortia that deal with the collection and recycling of post-consumer plastic materials is of strategic importance.



Identity and Strategy **History**

Garda Plast was founded in Polpenazze del Garda (BS) in 1996, dealing with the production of plastic materials for bottling in the mineral water, soft drink and detergent sectors. Thanks to the experience gained by the founders - the Tonoli family - in many years of activity in the sector, it has achieved rapid development, managing the national market, with an important presence in Europe.

In July 2017, the Tonoli family opened its capital to a new partner, the "Progressio Investimenti II" Fund, managed by Progressio SGR S.p.A., which took over the majority of the share capital. Progressio is one of the main Italian private equity operators, specialized in investments in small and medium-sized Italian companies, with the aim of supporting companies in ambitious growth paths.

Progressio's strategy mainly consists of investing in "hidden champions" in the sectors of Italian excellence, with a strong competitive advantage in terms of know-how and market positioning, supporting companies in the growth process also through managerialisation. Brothers Amos and Luca Tonoli maintain a minority share, ensuring management continuity and ties with the territory.

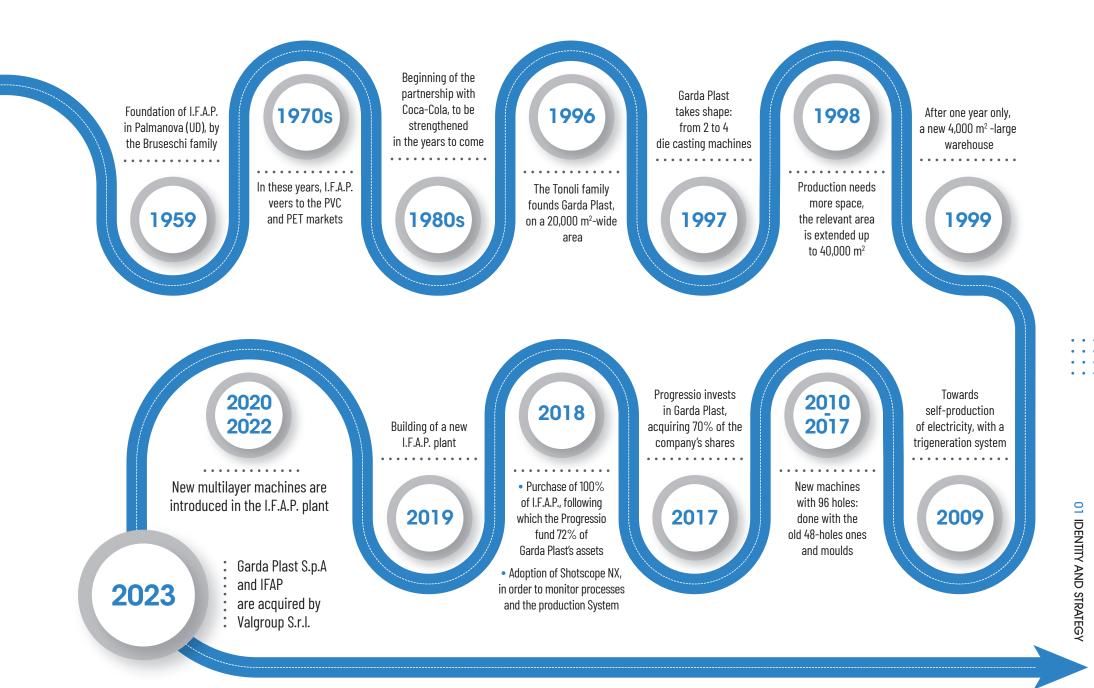
In 2018, thanks to the acquisition of IFAP S.p.A., Garda Plast further accelerates its growth path.

IFAP was founded in 1959 in Palmanova (UD) by the Bruseschi family. Originally active in the woodworking business, since the 1970s the property, following the evolution of market demands, has decided to open up to the plastic materials market, in particular PVC and PET, developing in-depth know-how relating to the processing of these materials. The production of PET plastic preforms and bottles was started to meet the needs of the major players in the beverage market of the 1980s: various partnerships with international operators, such as Coca Cola, have allowed it to develop important skills, strengthening partnerships with the main customers of the Italian and international market.

The integration between the realities of Garda Plast S.p.A. and IFAP S.p.A. has made it possible to achieve important synergies, both commercially and productively, to have access to new markets and new types of value-added products (such as multilayer preforms), thus strengthening its leadership. The founders of IFAP themselves - in the persons of Pietro and Marco Bruseschi - embrace the ambitious project and today are among the main shareholders, together with Amos and Luca Tonoli, CEO Massimo Cutolo and the Progressio Investimenti II Fund.

On October 24, 2023, Valgroup Italia S.r.I., a company belonging to the multinational Valgroup, producers of plastic packaging, acquired the entire share capital of Garda Plast S.p.A. The objective is to further consolidate its position in the Italian market by strengthening relationships with suppliers, providing greater support to regional customers, and creating an innovation and excellence hub in the field of virgin PET (hereinafter referred to as vPET) and recycled PET (hereinafter referred to as rPET) preforms.

Today, the Group exploits the experience and expertise gained over time to make its business increasingly oriented towards the principles of sustainability, which have now been guiding the transition process for several years: the Group is attentive to people and contingent needs on environmental issues and keeps an eye on the future in consolidating its market position and implementing new solutions that respect the needs of its customers and all stakeholders.



Identity and Strategy **Mission**

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Every day the management team and the employees work with ambition and foresight, with the aim of guaranteeing the highest level of service and with ever greater attention to market demands.

With a view to constant improvement, innovation and attention to people, the Mission of the Garda Plast Group, highlighted in the Group Corporate Policy document published on the websites, is defined as follows:

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We work every day aimed at improvement, nurturing the culture of quality

The company, in pursuing the constant search for increasingly higher quality, boasts an integrated management system that covers every business area: environmental awareness, food safety and legality. The Integrated Management System (IMS), as the sole administration of the ISO regulations on Quality, Environment and Safety at work and the BRCGS Standard on Food Hygiene, is a voluntary choice which, by addressing these four fundamental areas, implements a Kaizen process of Continuous improvement.

The integrated Quality, Environment, Safety (QES) system represents the starting point for a company to achieve high levels of performance, according to predefined international standards. Compliance with the standard expressed by BRC Packaging is recognized by the Global Food Safety Initiative - GFSI - and is based on adaptation

to the most recent and updated food safety methodologies involving all actors in the agri-food supply chain at an international level.

The ISO 9001 Quality, 14001 Environment and 45001 Workplace Safety certifications united in IMS, have the aim of standardizing company activities to guarantee high performance to the company with the application of parameters to achieve predefined objectives, constant optimization approach. The fusion of these three independent systems in a single perspective allows you to better manage the production process with an overall vision of the peculiarities of each ISO system.

An IMS is useful for having streamlining procedures for many aspects of company administration, with an overall vision for the objectives of the IMS, such as avoiding duplication or overlapping of procedures between two or more systems, preventing or eliminating possible conflicts between independent in themselves, create synergies between some important management phases that affect the company transversally, incorporate already existing activities that respond to different purposes. The aim is global effectiveness and efficiency, keeping company processes and activities under control with an overall vision regarding the assessment of risks and the creation of procedures to prevent and control them.

Garda Plast strongly believes in the value of Corporate Social Responsibility (CSR) and to this end has relied on the **EcoVadis universal "provider" platform for the evaluation of corporate sustainability (CRS rating)**, to monitor and improve its environmental and social policies.

The values, principles and rules of behaviour that govern the conduct of the business are formalized in the Code of Ethics, the contents of which will be explored in depth, together with the other aspects already mentioned, in the "Governance" chapter.

The companies have also established the organizational model pursuant to Legislative Decree 231/2001, useful for the easy and clear identification of roles and related responsibilities; its continuous implementation and the presence of a Supervisory Body have the aim of exempting companies from being called to court for administrative crimes.

In order to guarantee the correct protection and circulation of personal data (ex EC Reg. 679/2016 - GDPR), the companies have prepared a Privacy Manual for the identification, minimization and management of significant risks thereof.



Identity and Strategy **Reference market**

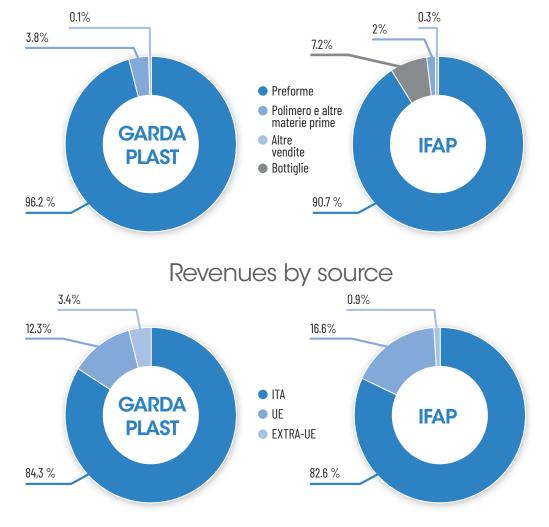
The Garda Plast Group operates mainly in the moulding of plastic preforms for the beverage, detergent, household & personal care and milk markets. In addition to the markets historically covered by the Group, the company, thanks to the significant flexibility of the production system, is also able to satisfy the needs of other sectors, providing solutions and applications for primary packaging for the food sector and beyond (oil, juices, wine but also cosmetics).

In 2023, Garda Plast experienced a decrease in revenues compared to 2022, primarily due to a slight reduction in sales volumes compared to the previous year and, more significantly, to a sharp decline in raw material costs. Specifically, the cost of the polymer, which accounts for nearly 80% of the selling price, dropped by 27% compared to the 2022 fiscal year.

In 2023, IFAP also recorded a decrease in revenues, while maintaining sales volumes broadly in line with the previous year (an increase of approximately 2.5%).

The charts below show the breakdown of the revenues achieved by Garda Plast and IFAP during 2023, with details by type of good/service sold and by geographical area.

Revenues by typology of good/service sold



Identity and Strategy Business model

Garda Plast has been operating in the plastic preform sector for 25 years. The main sales market is the beverage sector, in which Garda Plast is among the reference players in Italy in the production of PET preforms for the mineral water, soft drinks and detergents sectors.

The production process reaches high levels of reliability and efficiency ensured by modern and continuously renewed systems. In addition to the injection moulding machines, supplied by technological and market leading manufacturers, the various integral services (air compressors, refrigeration systems, trigenerator...) also have high standards. Attention to environmental impact is demonstrated starting from the separate collection of waste and packaging, the disposal of oils and other polluting substances, up to the abatement and continuous control of atmospheric emissions from the trigenerator. All production phases are also supported by an internal laboratory which guarantees the quality of the process and the innovation of the product.

Garda Plast, thanks to the integration of the subsidiary IFAP, specialized in the production and trade of PET preforms and blown bottles, has developed a business model that integrates perfectly in terms of market coverage and the Group's technical skills.

The size and capabilities of the Group allow it to better manage the fluctuations and uncertainties that periodically occur on global supply markets.

The growth strategy is aimed at consolidating Garda Plast's position on the markets currently present and encouraging its development on other adjacent segments, through the implementation of internal lines and possibly through acquisitions, as in the case of IFAP.



The business model is lean and flexible.

Raw materials are purchased on global markets (Asia, Middle East, Europe, Americas) in order to seize the best opportunities in terms of quality, prices, and supply times.

We also offer customers the possibility of obtaining supplies through labour (resin purchased by the customer) or through traditional sales (resins purchased by the Group).

The plastics industrial sector is unable to influence the purchasing costs of resins. Consequently, the right mix of the above elements (purchases on global markets and sales methods to the customer) effectively eliminates the risk of changes in the price of raw materials.



UNI EN ISO 45001:2018: Safety at Work Management Systems (SWMS); UNI EN ISO 9001:2015: Quality Management Systems (QMS); UNI EN ISO 14001:2015: Environmental Management Systems (EMS); BRC Packaging Ed. 6:

Global Standard for packaging and packaging materials as a**Food Safety Management System** (FSMS). ANTI-CORRUPTION AND REGULATORY COMPLIANCE

ORGANIZATIONAL MODEL

pursuant to Legislative Decree 231/2001 Code of Ethics

The Garda Plast Group relies on a stable, solid and modern governance, as an indispensable element to guarantee efficient management of the group companies in the interests of its stakeholders and to include in its growth strategies the search for sustainable development, capable of creating value by achieving not only better economic performance but also significant environmental and social results.

The Group adopts transparent rules and behaviours to ensure the correct functioning of its governance bodies and control systems. This governance includes rules, relationships, processes and business systems, through which authority is exercised and controlled.

The Garda Plast Group has adopted the following **governance system**:

Each of the Group companies (Garda Plast S.p.A and IFAP S.p.A.) has a governance system made up of the following corporate bodies:

- the Shareholders' Meeting, competent to decide on the matters reserved to it by law and the company statute;
- the Board of Directors, which periodically reviews the performance of the company

and is called upon to decide on non-ordinary management decisions, then granting a specific mandate to the CEO;

- the President, who legally represents the Company before third parties and in court with the power to promote legal actions and requests;
- the Chief Executive Officer, to whom the ordinary management of the Company is entrusted within the limits of his powers;
- the Board of Statutory Auditors;
- the Auditing Firm, responsible for verifying and expressing an opinion on the adequacy of the financial statements and the administrative and accounting procedures adopted, and giving indications for the adoption of best practices in terms of management and control;
- Supervisory and Control Body pursuant to Legislative Decree 231/2001.

In 2023, Garda Plast S.p.A., and consequently IFAP S.p.A., were acquired by Valgroup Italia S.r.l. The composition of the corporate bodies reported below reflects the Group's situation as of 31/12/2023.

O2 Covernance 12 The Board of Directors

The Board of Directors (hereinafter also "BoD") is invested with the broadest powers for the ordinary and extraordinary management of the Company. Through its councillors, the Board of Directors is responsible for deciding on management aspects and convening meetings and setting the agendas. The Board draws up the draft financial statements, proposing it for approval by the Assembly and at the same time proposing the destination of the operating result.

Furthermore, it plays a key role in the execution of the wishes that emerged during the Meetings in the interest of the Company.

The President legally represents the Company before third parties and in court with the power to promote legal actions and requests.

On the side the composition of the Group's Board of Directors by gender and age.

The Supervisory and Control Body

In compliance with the provisions of Legislative Decree 231/2001, Garda Plast and IFAP have equipped themselves with a Supervisory and Control Body (SCB), to which they have assigned the supervisory task:

Composition of the Group's Board of Directors at 31.12									
Woi	men	M	en	Total					
No.	%	No.	%	No.	%				
0	0%	3	100%	3	100%				
Over 3	0 years	Between 30	and 50 tears	Over 50 years					
No.	%	No.	%	No.	%				
0	0%	0	0%	3	100%				

 on the observance and dissemination of the Organization, Management and Control Model pursuant to Legislative Decree. 231/2001 (hereinafter "Model 231") and its procedures by employees, corporate bodies and, to the extent applicable to them, consultants, suppliers and partners. To this end, the SB has access to all the documentation it deems relevant and must be constantly informed by the competent corporate functions on the aspects of the corporate activity that may expose the Company to the risk of committing one of the crimes mapped in Model 231, on relationships with consultants who operate on behalf of the company in the context of sensitive activities and extraordinary operations of the company;

O2 Covernance 12 The Board of Statutory Auditors

The Board of Statutory Auditors supervises compliance with the law and the company bylaws, compliance with the principles of correct administration and the adequacy of the organizational and administrative structure adopted by the Company and its concrete functioning. The Board of Statutory Auditors does not have accounting control tasks, which have instead been assigned to the auditing company.

On the side the composition of the Group's Board of Statutory Auditors by gender and age.

Composition of the Group's Board of Statutory Auditors at 31.12								
Wo	men	M	en	Total				
No.	%	No.	%	No.	%			
0	0%	3	100%	3	100%			
Over 3	0 years	Between 30	and 50 tears	Over 50 years				
No.	%	No.	%	N.o	%			
0	0%	2	67%	1	33%			

- on the effectiveness and adequacy of Model 231 in relation to the company structure and the effective ability to prevent the commission of the Predicate Offences;
- on the opportunity to suggest to the Board of Directors the updating of Model 231, where there are needs to adapt it in relation to changed corporate and/or regulatory conditions.
- In addition to what is described above, the SB is also entrusted with tasks related to the activities of:
- verification and control with respect to the actions connected to the sensitive activities mapped;

- definition, together with the competent company functions, of the training programs and the content of periodic communications, aimed at providing the necessary awareness and basic knowledge of the legislation referred to in Legislative Decree 231/2001;
- evaluation, in concert with the competent company functions and with the Corporate Bodies, regarding the adoption of any sanctions or disciplinary measures, without prejudice, for the imposition of the sanction and the related disciplinary procedure, to the competence of the function appointed for this purpose by the Company;
- monitoring the updating of the company organization chart, with particular reference to those internal reorganization activities which may have consequences for the applicability of the organizational model.

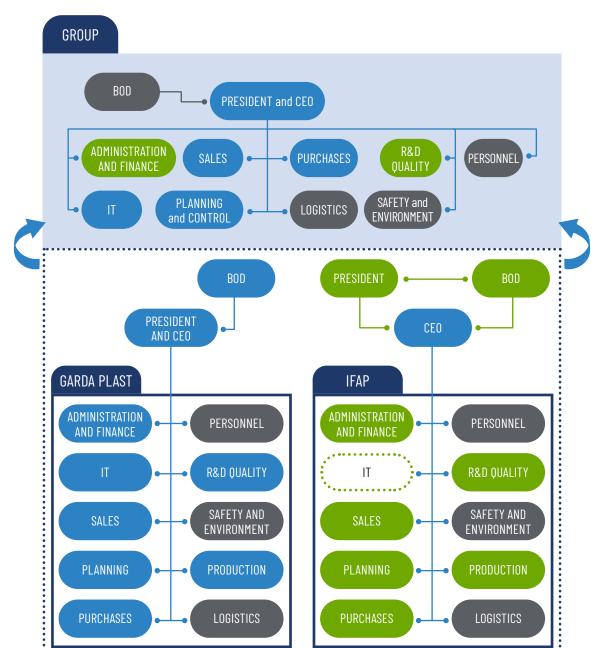
60vernance **102** The organizational chart

The organizational structure expresses the system of functions, powers, delegations, decision-making processes and company procedures and provides a clear identification of the tasks and responsibilities of each person with respect to company activities.

The Garda Plast Group operates through two companies, Garda Plast S.p.A. and IFAP S.p.A., both led by a CEO, to whom the various functional teams report for each company. However, following the acquisition, Garda Plast S.p.A. and IFAP S.p.A. they embarked on a path that initially led them to operate in a coordinated manner and progressively to identify functional group leaders who lead their teams in both companies. The integration of the operating model at group level was further accelerated by the unification of information systems. Below is the functional organizational chart of the Group.

In particular:

- the Commercial, Purchasing, Personnel, Logistics, R&D Quality, Administration, Finance & IT and Safety and Environment areas have a single manager at Group level;
- Production continues to operate with a Company/plant focus but the Group's technical purchasing and maintenance functions have been centralized.



6002 **Ethics and integrity** Values and Code of Ethics

The Garda Plast group has adopted a Code of Ethics and Business Conduct which the members of the Board of Directors, the directors (President and CEO), employees and collaborators comply with, both in internal relations and in relations with third parties, within the scope of their respective skills and in relation to the position held in the company organization.

The Code dictates principles of corporate ethics and rules of conduct aimed at preventing behaviour in contrast with the values that the Garda Plast group intends to promote.

The value system promoted focuses on the following pillars:

- Integrity: acting with openness, honesty and reliability in relationships with all stakeholders;
- **EHS** (Environment, Health and Safety): operate in ways that allow the health and safety of the individual and the environment;
- **Customer**: promote the success of its customers by providing them with a valuable and innovative product;
- Excellence: pursuing excellence every day in every activity involving the Group;
- **People**: create a work environment that stimulates change, new ideas, respect for the individual and equal professional opportunities;
- Profitability: achieving sustainable financial results that allow profitable growth while respecting people and the environment;
- **Responsibility**: being responsible, both as individuals and as a Society, for one's own behaviours, actions and results.



Furthermore, within the Code of Ethics, the company has defined specific principles of conduct for each category of its stakeholders:

- Conduct towards colleagues: the Garda Plast group treats all employees fairly and does not tolerate any form of harassment. Maximum safety is guaranteed to employees, both in terms of risk prevention in the workplace and in the protection of personal data. No employee may be asked to break the law or the Company's Values and must report any suspicious person or activity to this effect.
- Conduct towards commercial partners: : the Garda Plast group undertakes to avoid conflicts of interest and identify the situations in which these may occur. The group is not available to accept any form of gift that could be illegal or lead the company to be obligated in any sense. The company is also committed to respecting its competitors by using correct commercial practices and not contributing to the creation of any form of price manipulation. It also undertakes to provide only safe and reliable products, in compliance with contractual specifications, and not to compromise its Values in pursuit of mere profit.
- Conduct of commercial resources: the Garda Plast group trusts that its operators purchase, use and protect the Organization's assets while respecting the property and rights of others. To this end, commercial resources must not use, on their own behalf or on behalf of third parties, privileged information relating to the Organization or resources belonging to the latter for personal profit. Confidential information must also be protected and safeguarded from resources by all available means.

 Conduct towards the Community: the Garda Plast group. believes that it is necessary to maintain a strong and proactive collaboration with the community in which it carries out its activity. To this end, the company undertakes to comply with all laws, regulations and company policies and not to offer any form of compensation to officials to influence their decisions. It also undertakes to provide only precise and truthful information about the company to external agencies or authorities.

The Garda Plast group, through its companies, also requires its suppliers, contractors, subcontractors, clients, customers, consultants, mediators and intermediaries to act, in relations with group companies, in accordance with the provisions of its Code of Ethics, available also within the company website.



02

Organizational model pursuant to Legislative Decree 231/2001

The Garda Plast group, in order to improve its governance and its system of compliance with current legislation and with a view to ensuring correctness and transparency in the conduct of business activities and processes, has deemed it appropriate to adopt an Organization Model, Management and Control pursuant to Legislative Decree 231/2001, as a valid tool for promoting the culture of legality in the interest of all stakeholders.

Model 231 identifies the company processes at risk and regulates the behaviours that the various actors must maintain in carrying out their daily work and the control measures to be implemented and maintained and is composed as follows:

- General Part, containing the set of general rules and principles dictated by the Model;
- Special Parts prepared for some categories of crime contemplated in Legislative Decree 231/2001 and abstractly hypothetical in relation to the activity carried out by the Organization.

In particular, each of the Special Parts has the function of:

 identify the specific behavioural principles that the recipients are called upon to observe for the purposes of the correct application of the Model and in particular of limiting the risk of committing the specific type of crimes considered by each of them;

 provide the Supervisory Body and the managers of the other company functions that cooperate with it with the executive tools to carry out the planned control, monitoring and verification activities.

In the updates of the Model (October 2020 for the parent company Garda Plast and 2019 for the subsidiary IFAP), account was taken of the existing procedures and control systems already widely operating in the company, detected in the "as is analysis" phase, as suitable to also be used as crime prevention and control measures on the processes involved in sensitive activities. These procedures are not reported in detail in the Model, but are part of the broader organization and control system that it intends to integrate.

The key principles which inspire the Model are:

- the Guidelines, on the basis of which the mapping of sensitive activities was prepared;
- the complex system of procedures and control already implemented and certified by third-party bodies;
- the various certification systems obtained by the Group (see in this regard the

following paragraph "Management Systems and Certifications");

- the requirements indicated by Legislative Decree 231/2001 and in particular:
 - the assignment to an SB, within the company structure, of the task of verifying the effective and correct implementation of the Model, also through the monitoring of corporate behaviour and the right to constant information on the activities relevant for the purposes of Decree 231;
 - the provision of adequate resources to the SB for the tasks entrusted to it and the expected and reasonably achievable results;
 - the activity of verifying the adequacy of the Model with consequent periodic updating (so-called ex post control);
 - the awareness and dissemination activity at all company levels of the behavioural rules and behavioural principles established;
- the general principles of an adequate internal control system and in particular:
 - the verifiability and documentary evidence of the operations relevant for the purposes of Legislative Decree 231/2001;
 - compliance with the principle of separation of functions;
 - the definition of authorization powers consistent with the assigned responsibilities;
 - the communication of relevant information to the SB.



O2 Information flows and whistleblowing

Employees, managers and administrators are required to report to the Supervisory Body with reference to all acts, behaviours or events, of which they become aware, which could lead to a violation of the Model or which, more generally, are potentially relevant for the purposes of Decree 231.

The obligation of a structured information flow is a tool to guarantee the supervisory activity on the effectiveness and efficiency of the Model and for the possible subsequent verification of the causes that made it possible for the crimes envisaged by Decree 231 to occur.

As provided by the Confindustria Guidelines and best practices, information flows to the Supervisory Body (OdV) refer to periodic reporting (or reporting following specific events) by the company's "key functions" operating in areas at risk of offense commission, as well as ad hoc information flows concerning events that could result in the Company's liability pursuant to Legislative Decree 231/2001.

Beyond the information flows set out above, the Group, with reference to the so-called whistleblowing institution, also adopts all the necessary measures to ensure that, with regards to reports of possible offences, the following are ensured:

- Multiple channels that allow, in order to protect the integrity of the entity, the submission of detailed reports of unlawful conduct relevant under Legislative Decree 231/2001 and based on specific and consistent factual elements, or of violations of the Model, which individuals have become aware of due to their roles; these channels ensure the confidentiality of the whistleblower's identity during the handling of the report.
- the prohibition of retaliatory or discriminatory acts, direct or indirect, against the reporter for reasons connected, directly or indirectly, to the report.

Governance

Anti-corruption and regulatory compliance

For both companies, Garda Plast S.p.A. and IFAP S.p.A., the anti-corruption policies and procedures outlined in the Model 231 have been communicated to the governing bodies and employees. The Code of Ethics and Business Conduct and the Model 231, along with the related anti-corruption procedures, are shared with suppliers at the start of the commercial collaboration.

The assessment of corporate operations with respect to risks related to corruption was carried out for the activities of both companies, in general, mapping the entirety of the operations.

As part of the preparation and management activities of Model 231 adopted by the Companies, a specific risk assessment was conducted aimed at identifying corporate processes at risk of corruption, with specific reference to both "public" corruption crimes and corruption crimes between private individuals.

The risk assessment, which was conducted through documentary analysis and interviews with the key functions, had a reassuring outcome, having not highlighted concrete and effective risks in this sense. However, given the impossibility of excluding a priori an abstract risk in relation to corruption issues, in Model 231 adopted by Garda Plast S.p.A. and IFAP S.p.A. the company processes exposed to this risk are identified, i.e. the sensitive activities

- management of relations with the public administration (including the case of inspections);
- selection of suppliers and consultants and management of related relationships;

- selection and hiring of personnel;
- management of gifts, donations and sponsorships;
- management of travel and entertainment expenses;
- litigation management;
- management of customer relationships and management of disputes and conclusion of settlement agreements;
- management of relationships with certification companies.

Following this investigation and identification activity, the management and control methods of sensitive activities and their compliance with commonly accepted internal control principles were verified and the improvement actions to be implemented were identified both at the internal procedures and organizational requirements.

In the three-year period 2020-2022, no reports were received to the SB through the established channels and there were no confirmed incidents of corruption.

In the three-year period, no sanctions were imposed for violations of regulations on product safety, industrial and intellectual property, or in marketing activities, nor were any thefts, leaks or losses of confidential data recorded. To date, there are no substantiated complaints received from regulatory bodies or external parties regarding privacy violations. In order to guarantee the correct protection and circulation of personal data (ex Reg. CE 679/2016 GDPR) the companies Garda Plast S.p.A. and IFAP S.p.A. have prepared a Privacy Manual for the identification, minimization and management of significant risks thereof.

O2 Governance Management systems and certifications

The Garda Plast S.p.A. companies and IFAP S.p.A. have set up an **Integrated Management System** (IMS) that covers all sensitive areas of the company, promoting quality, environmental awareness, food safety, legality and safety at work. Different Management Systems are therefore applied within the IMS which, when possible, are integrated with each other. Therefore, the Quality Management Manual (QMM) represents the connection between the general documentation and the specific documentation for the Management System and highlights the connections. The companies have drawn up, in line with the IMS and following the acquisition of IFAP S.p.A., a **Group Corporate Policy**, which explains that, in order to guarantee adaptation to the evolution of the corporate context, the Management promotes improvement of this System, in particular to:

- provide greater guarantees on food safety and the hygienic-sanitary quality of finished products;
- promote the development and constant improvement of the culture of product quality and food safety;
- increase environmental performance;
- improve the performance of the Security System;
- increase the efficiency and effectiveness of processes to contain costs, in particular waste;
- expand markets, seizing the opportunities of new spaces, sectors and niches, through the introduction of highly specific personnel for the implementation of said sectors;
- coordinate and complete the organizational and procedural innovations continuously introduced and correctly manage the new machinery and equipment made available in the last two years;
- implement the digitization of systems and procedures.

Each company function is responsible for the quality of its work. From this perspective, the valorisation of human resources plays a key role, through team work, continuous training and an evaluation system oriented towards the recognition of merit.

On the basis of the above, the General Management sets annually, for each process present in the two companies of the Group, specific, planned and measurable objectives, taking into account the congruity with the Policy and with the commitment to continuous improvement and makes the resources available necessary for their achievement. Further objectives are established by the General Management during the preparation and updating of the context analysis. The management review represents the moment for the re-evaluation of all the elements of the Integrated Management System and the actions prepared to achieve the objectives and manage the risks and opportunities and, therefore, define the actions for its improvement.

The Garda Plast S.p.A. and IFAP S.p.A. companies draw up, implement and update the Integrated Management System according to the requirements of specific standards and regulations:

- UNI EN ISO 45001:2018: Safety at Work management System (SWMS);
- UNI EN ISO 9001:2015: Quality Management Systems (QMS);
- UNI EN ISO 14001:2015: Environmental Management Systems (EMS);
- BRC Packaging Ed. 6: Global Standard for packaging and packaging materials as a Food Safety Management System (FSMS).

Garda Plast S.p.A. and IFAP S.p.A. have shown great attention in the preparation of the Integrated Management System, committing themselves to having all the resources necessary to maintain the certification of the ISO and BRCGS² systems.

Below is the field of application for each of the Management Systems included in the IMS.



To ensure effective functioning of the Integrated Management System, the General Management stimulates and encourages the communication of improvement proposals from employees and Managers through the previously mentioned channels (direct reports to the relevant Managers or to the Supervisory Body and use of the "Reports" form by the Employees").

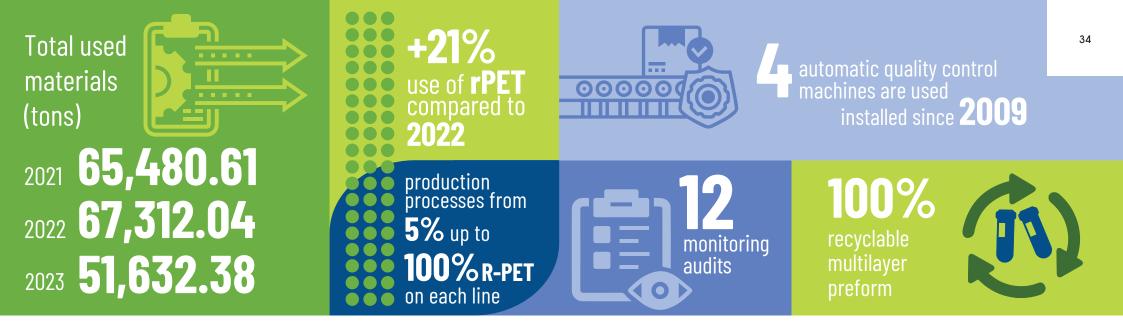
Furthermore, it should be noted that the two Group companies have relied on EcoVadis to monitor environmental and social practices, through the comparison of the sustainability of global supply chains. Presence on the EcoVadis platform allows you to measure and qualify the level of Corporate Social Responsibility (CSR).

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² BRCGS was previously known as BRC (British Retail Consortium). BRCGS (Brand Reputation Compliance Global Standards) is a consumer protection organization, used by thousands of certified suppliers in 130 countries, with certification issued through a global network of accredited certification bodies.







With the aim of offering a product and service of the highest quality, the Garda Plast Group exploits the experience and skills gained over time by the respective companies, respecting the legislative provisions relating to product quality and safety, and responding to the contingent needs of the its customers and other stakeholders.

The Garda Plast Group is able to satisfy the requests of different sectors: beverages (mineral waters and soft drinks), food sector (oil, milk, juices, wine and others) as well as detergents but also nutraceuticals. The Garda Plast Group can count on a **R&D and Quality team** reporting directly to the CEO, which works in synergy with

the Production team, Customers and the most innovative suppliers to develop new product and process solutions and respond to the most demanding requests of the market, in particular with reference to efficiency and sustainability.

This important know-how, combined with cutting-edge systems, guarantees high quality and careful cost control.

The production of PET preforms and bottles is also carried out in full compliance with the food standards imposed by **BRC**³ **Packaging**, thanks to the long, in-depth experience in the sector.

3 Quality standards required for suppliers who want to enter the English large-scale retail trade market, but recognized worldwide by the FSGI.

Productive Capital

Raw materials management

Below are the main materials used in production expressed in tons and divided into macro categories.

Used materials (tons)	2021	2022	2023
PET plastic	44,225.4	46,555.1	39,506.60
R-PET plastic	8,395.9	7,445.6	8,988.43
Cardboard	1,428.3	1,477.2	1,562.47
Colours	479.3	418.6	706.30
Pallet	2,122.7	2,279.7	403.67
Nylon	292.9	300.3	326.55
Cover	-	-	82.64
Lubricants	8,478.9	8,474.4	-
Cellophane	-	-	55.72
Metal cages	0.0	299.3	-
Plastic film	40.9	44.6	-
Dry ice	12.1	13.1	-
Antifreeze	4.2	4.2	-
TOTAL	65,480.61	67,312.04	51,632.38

In 2023, the quantity of raw materials used by the Group decreased by 23% compared to 2022. This reduction is primarily linked to a slight decline in sales volumes compared to the previous year.

4% of the materials used are renewable. Additionally, 17% of the materials utilized by the Group consist of recycled material. Specifically, this percentage is entirely composed of rPET, a material made from polyethylene terephthalate and produced by recycling PET.

In 2023, the use of rPET increased by 20.7% compared to the previous year, alongside a reduction in the use of virgin PET polymer (-15.1%), in line with the overall reduction in purchases. Generally, it is noted that the amount of PET used, due to "just-in-time" production, depends on the preform sales budget, while the percentage of rPET used will consistently increase to meet the mandatory target of 25% by 2025.

From a technical standpoint, the Garda Plast Group has the necessary technology for the use of rPET and, for some key customers, already produces items with 100% rPET. However, at present, the selling price of rPET is approximately 50% higher than virgin plastic, due to the costs associated with the recycling process required to obtain recycled material.

This is the area where the efforts of major market players are currently focused, aiming to improve process efficiency to make its purchase economically viable.

Productive Capital Research and development

The internal team dedicated to Research and Development activities is organized to oversee two main areas of focus: the first is dedicated to production mechanics, following optimization processes, and the second is focused on the engineering of raw materials through the application of technologies related to the processing of new polymers and biomaterials.

The focus is on innovation through new systems and the installation of technologically advanced machinery, which allow both a reduction in costs in terms of efficiency and energy consumption, and the possibility of implementing the quality control process through the automation of certain processes. In fact, four automatic quality control machines are used, installed since 2009 and capable of managing all the production lines: the product is checked for the possible presence of bubbles, contamination or other flaws.

Research and Development projects are born and evolve in collaboration with customers and commercial partners, who provide useful input and communicate precise needs that also reflect specific market trends. The projects started that follow this procedure are managed internally or, with a view to efficiency, in synergy with commercial partners.

Among the objectives pursued by the R&D projects, there is also the reduction of the weight of the preforms with consequent less use of plastic material. In 2021, for example, a new type of closure was developed in collaboration with a customer with a saving in terms of raw material weight of approximately 2.8 grams per preform while maintaining the characteristics of the final container unchanged. The use of a smaller quantity of material is in fact a priority of the company as well as one of the main market trends, and will become increasingly important in the coming years.

Projects to reduce the percentage of colour are currently underway, always with the aim of maintaining the performance of the product unchanged.



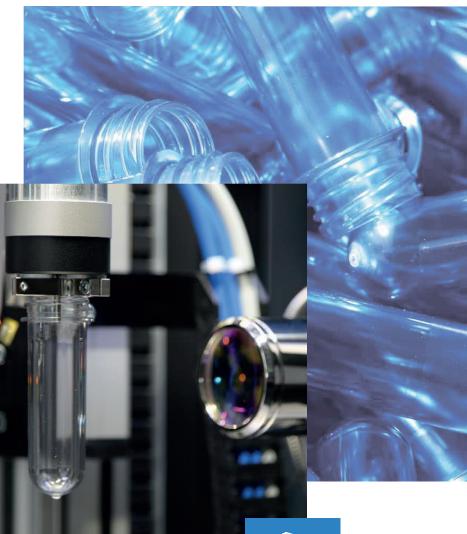
One of the main business developments concerned the use of recycled rPET material which, with the construction of a new production plant in 2020, was extended to all production lines. Each line is in fact equipped with a gravimetric dispenser to be able to manage blends of material by mixing virgin vPET and rPET with recycled R-PET in the different percentages requested by customers. The production is able to process from 5% up to 100% rPET on each line.

Furthermore, the Group has always been considered among the leaders in the production of multilayer preforms, which involve the combined use of PET and other materials (nylon or others): the PET preform therefore has an internal layer which, acting as a barrier, allows avoid the loss of CO2 in the case of containers for mineral water or extend the "shelf-life" of the product in the case of milk.

In recent years, the Group has invested significantly in the latest multilayer technologies, in particular for the use of nylon, which is positioned in the internal layer of the preform without having to use blends of barrier materials which could not be recycled and would be difficult to separate from PET. This technology, combined with the Group's know-how, allows us to produce a 100% recyclable multilayer preform.

Among the R&D projects on multilayer, in partnership with one of the main players in the sector, a long-life milk container produced in triple-layer PET instead of HDPE was developed internally, with the result of creating a highly recyclable product, reducing the consumption of materials and make the production process more efficient, with consequent energy savings.

In line with its growth process towards an increasingly sustainable business model, Garda Plast's future objective is to continue studying new packaging solutions and to use new, even less impactful materials.





O3 Quality and safety of products

To guarantee the quality and safety of the articles produced by the Garda Plast Group, it is specified that these comply with European and Italian community legislation (including subsequent updates and modifications) reported in the list below.

EUROPEAN COMMUNITY LEGISLATION

- EC Regulation No. 1935/2004, article 3, article 11, paragraph 5, art. 15 and 17
- EC Regulation No. 1895/2005
- EC Regulation No. 2023/2006 (GMP Regulation)
- EU Regulation No. 10/2011
- EC Regulation No. 282/2008
- EU Regulation No. 1616/2022

ITALIAN LEGISLATION

- Presidential Decree 777/82
- Ministerial Decree 03/21/1973
- Legislative Decree February 10, 2017, n. 29

The tool used by the Garda Plast Group to evaluate hazards, estimate risks and establish specific control measures is the preparation of a HARA (Hazard Analysis Risk Assessment) System, which emphasizes the prevention and control of the production process rather than relying on checks on the finished product.

In identifying hazards, it is necessary to consider, in order to define the scope of application, that on one hand, the Garda Plast Group produces packaging for the food industry, and on the other, that the hazard analysis is inspired not only by hygienic and sanitary safety, but also by the guarantee provided to the customer. This second aspect entails the need to ensure safety regarding certain mandatory characteristics as well as the qualifying parameters of the product supplied.

Hazard analysis consists in identifying those potentially connected to the use of the products and which, therefore, can contaminate packaged food, alter the legal conformity of the products, cause critical defects for consumer safety, have impact on the functional integrity and performance of the finished product. The identified hazards must then be assessed according to their importance. The hazard analysis is based on the evaluation of all the activities involved in the production phases to:

- identify potentially dangerous raw materials and the hazards associated with them;
- identify any new hazards that may be introduced during process steps;
- identify possible sources of contamination;
- estimate the risks and severity of the hazards considered.

The evaluation of potential hazards, associated with all stages of company production, is declined by establishing the probability of the event and its severity. The main hazards and potential risks identified are: microbiological hazards, biological hazards, chemical hazards, physical hazards, functional alterations, improper uses, malicious acts and fraud.

Similarly, suppliers are evaluated considering their impact on processes or products also with reference to the risk that they can determine directly or indirectly on the standards and expectations of interested parties. Furthermore, they are also differentiated with reference to the risk they can cause to the health and safety requirements of the products. The supplier evaluation, selection and monitoring methods are detailed in the "Economic-financial capital" chapter.

In order to evaluate and improve the level of awareness of the personnel on the issues of Product Quality and Safety, the company prepares an Action Plan, identifying specific activities that involve all areas of the site that influence the safety and quality of the products, methods of carrying out and controlling these activities, implementation times and responsibilities. Some examples of activities that may fall within the Plan are:

- administration of questionnaires or carrying out of interviews: the quality manager annually submits questionnaires to the various company figures covering at least a third of the personnel, or carries out an interview in order to evaluate the level of awareness of the individual figures on the topics described above. The questionnaires and/or interviews focus on practical aspects, differentiated by function, in order to understand the correct approach to the different problems;
- planning of targeted training interventions based on the results of the investigations described above, updating the training program;
- mechanisms for collecting feedback from the personnel;
- meetings to involve the personnel in defining product safety objectives;
- implementation of effective communication strategies for the personnel;
- activities to maintain product safety standards;
- possible implementation of improvement actions in order to support any deficiencies found (e.g. modification of operational practices, etc.).



Productive Capital **Process evaluation and internal audits**

To evaluate the conformity of the Garda Plast Group's Integrated Management System, which includes the entire production process, internal audits are carried out to verify compliance with the reference regulations and standards as well as to evaluate the degree of application. For each production plant, the Quality Management Manager (QMM) is responsible for their planning, formalized in the **Internal Audits Plan**, which is updated and issued at the beginning of each year. Planning is carried out on the basis of the criticality of the process, the complaints and non-conformities that have emerged against it, but coordinated at Group level to be able to take advantage of internal auditors across the two company sites.

Furthermore, 12 BRCGS monitoring audits and inspections are carried out to verify adequacy with the global standard of the same name for packaging materials.

The Plan also lays out the tests carried out to evaluate the effectiveness of some specific elements of the management systems:

- verification of environmental legislative compliance;
- verification of legislative compliance with workplace safety;
- verification of the application of Good Manufacturing Practices (GMP);
- proof of traceability;
- withdrawal/recall simulation.

Extraordinary interventions on the planning of internal audits are possible, following particular events such as complaints from customers or other interested parties, changes to the Integrated Management System, situations of non-compliance (includ-ing accidents or injuries) and changes material to business processes or factors.

The Quality Management Manager is responsible for:

- disseminating the plan to interested parties via email for information or for communication to the evaluators of the assignment;
- identifying the qualified auditors to whom the checks are assigned, avoiding involving, for the execution, personnel with specific responsibility in that process, in the name of the principle of independence of the evaluators;
- ensuring the presence of personnel capable of carrying out the audits, and therefore possibly takes responsibility for training the identified personnel or seeking them externally.

The auditor carries out checks on the personnel involved in the various processes, reporting the outcome of the audits at the level of:

- BRC Packaging and ISO 9001:2015 check lists, with issuing a summary report of the non-conformities that emerged;
- specific check lists for environmental legislative compliance and workplace safety checks developed by the auditor.

The reports are brought to the attention of the managers of the verified processes, who are responsible for implementing the corrective actions opened following the issue of non-compliance. The process for managing corrective actions is described in the **Non-Conformities Management Plan.**

The Plan describes the method defined by the Organization for the management of: non-conformities relating to products and services; environmental non-compliances; non-compliance relating to health and safety aspects; accidents and near-accidents; accidents; corrective actions; complaints from customers or other interested parties. Please refer to the next paragraph for further information on the management of non-conformities.

Subsequent verification activities will have to ascertain the implementation and effectiveness of the treatments of non-conformities and corrective actions that emerged during previous audits. Once the verification activities have been carried out, the Quality Management Manager updates the Audit Plan. The results of the audits are subsequently transmitted to the General Management as support for the review activities of the Integrated Management System.

In 2021, a complete audit was conducted with a joint ISO and BRCGS packaging checklist, with the support of an external consultant, and all company areas and activities were verified: the outcome highlighted a well-integrated and overall correctly managed system.

Productive Capital O3 Management of non-conformities, corrective actions and complaints

The management of non-compliance, corrective actions and complaints follows the identification and recording of reports. The identification may concern: incoming material or services, checks on the in-progress or final product, customer complaints, complaints to the supplier, the entire Integrated Management System (safety at work, quality, food safety and environment), or in a part of it.

In the event of non-conformities detected in the processing phases, it is the responsibility of the operator concerned to immediately activate the shift manager and record the references in the appropriate forms.

The operating methods, according to which the Organization manages non-conformities, follow a precise process which is summarized below:

1) The Quality Control Manager, in collaboration with the functions involved and possibly with the BRC Manager, promptly identifies the methods of treatment

of the non-conformity found, indicating times and responsibilities and what is defined is formalized by the Manager in the Non-Conformity Management, corrective actions and complaints.

2) The Quality Manager together with the BRC team carries out an in-depth analysis of the causes that generated the non-conformity, questioning the reasons identified several times until reaching the deepest origin of the event, so that what is reported in the non-compliance management model conformity is sufficient to demonstrate the accurate evaluation, the methodologies of which may be different (brainstorming, 8D, Ishikawa diagram, etc.).

The analysis of the causes is always envisaged in the case of: complaints from customers, non-conformities which may have an impact on Health and Safety, on the Environment, on the hygienic-sanitary safety of the products and non-conformities whose effect may jeopardize the effectiveness of the different Management systems.

3) The manager ensures the closure of the non-conformity report and its archiving.

Some particular cases are specified in the case of non-compliance relating to:

- health and safety at work: the analysis is shared with the Workers' Safety Representative for his involvement in subsequent treatment and resolution procedures, including any corrective actions;
- purchased products: the quality manager undertakes awareness-raising actions and/or charges the costs incurred to the supplier;
- products owned by the customer: activation of the Sales Office, which informs the customer of the event and agrees on the processing activities, and also collaborates with the quality manager for the management of the non-conformity report.

If the problem encountered cannot be resolved by simply treating the non-conformity, the corrective action management procedure is started.

It is possible that some customers contractually require Audits to be carried out at the company headquarters. If during these Audits the customer finds non-conformities, the latter, in addition to being treated and documented as required by the contract with the customer, are managed as internal non-conformities and therefore the process described above is followed.

If the non-conformity found or the complaint has an impact on the hygiene/health aspects such as to imply the withdrawal of the product, the withdrawal will take place according to specific instructions provided by the Management System.

03 PRODUCTIVE CAPITAL







The success of the Garda Plast Group is linked to the quality of its offer, the ability to innovate and the level of service it manages to ensure to its customers.

This is also the reason why the Garda Plast Group conducts its business in a context

of collaboration and development of synergies with businesses, institutions, public and private research bodies in the area, national consortia for the collection and recycling of plastic materials, in the scope of projects of strategic interest aimed at innovation and at the transfer of technologies and knowledge.



102 Relational Capital **103** The ethics of **104** commercial relations

The Garda Plast Group manages relationships with its commercial partners and competing companies through strict observance of the laws, market rules and guiding principles of fair competition, combating any form of potentially illicit agreement or behaviour.

For Garda Plast, it is in fact of primary importance that the market is based on correct and fair competition: with this aim, the Organization avoids any form of illicit or unfair behaviour aimed at taking possession of trade secrets and avoids hiring employees from competing companies with the intent of obtaining confidential information.

The collection of information on competitors must comply with privacy legislation and exclude any form of pressure on employees or former employees, customers or suppliers of competitors.

As will be explored in greater detail in the following paragraph, as regards commercial relations with its customers, Garda Plast bases its relationships by seeking rigorous compliance with the legislative provisions in force and existing internal procedures, as well as with the principles of integrity, honesty, correctness, respect and mutual trust, as well as professionalism, transparency, independence and fairness.

The Group's main objective is to increase the level of satisfaction with the products and services it offers, meeting the needs of all its stakeholders, both current and potential, and providing truthful and complete information, so as to allow its customers a conscious and rational decision. These relationships, in compliance with the guidelines governed by the company Code of Ethics, are managed according to the principles of maximum collaboration, availability, professionalism and transparency, respecting confidentiality and the protection of privacy, in order to create the foundations for a solid relationship, lasting and mutual trust.

The solid and loyal relationship that the Garda Plast Group has established with its customers, as well as with its suppliers, is also demonstrated by Research and Development projects which start from specific customer requests and which take place in synergy with them, as well as with suppliers, to search for the most suitable materials to satisfy the needs required by the specific situation.

The Garda Plast Group also undertakes to ensure that its business is carried out in such a way as not to violate under any circumstances the international embargo and export control laws in force in the countries in which the Organization operates or could operate.

The close relationship that binds the Garda Plast Group to its customers is also manifested in the company's commercial practices: no specific marketing initiatives are envisaged as the Organization has created direct and consolidated relationships with its customers over the years. Through **participation in trade fairs in the sector, both nationally and in Europe**, the most relevant in Milan, Munich and Düsseldorf, the Garda Plast Group has the opportunity to meet and interact directly with its customers.

Relational Capital O2 Relationship with customers

Garda Plast, aware of the centrality that its customers play for the purposes of continuous and sustainable growth, takes the needs of each individual commercial partner into great consideration and carries out its activities responsibly. In the B2B (business to business) market in which the company operates, this factor takes on even greater importance: its product does not reach the retail customer as happens in the B2C (business to consumer) market and the Group's turnover depends significantly significant by a group of some large customers: for this reason, building solid commercial relationships and creating links that allow Garda Plast and its partners to grow and develop their business in synergy becomes a factor of fundamental importance.

The success of Garda Plast is therefore significantly linked to the satisfaction of the customers and to the perception of the quality of the product offered to them. Compliance with the product requirements requested by customers, as described in detail in the "Productive Capital" chapter, is therefore managed through structured procedures.

Another element of success is the trust that the Group has gained over the years on its reference market thanks to the high level of service offered. Even though the business is characterized by seasonal demand, Garda Plast has always demonstrated that it is able to manage peaks in work, maintaining its quality standards.

In fact, Garda Plast satisfies the multiple needs of customers thanks to a production system capable of creating ad hoc products, with a careful selection of materials, always responding to customer requests in terms of quality, composition, design and sustainability. These characteristics allow Garda Plast to create considerable added value to the company's product, resulting in a high level of customer loyalty.



Relational Capital Product sales process

Garda Plast's sales process occurs according to specific operating methods, observed in the evaluation of the contractual phases aimed at the sale of plastic preforms, and criteria that ensure compliance of the supply with the requirements, both express and implicit, agreed with the customer.

During the negotiation phase of the sale of preforms with possible new customers, all the useful information is collected from the customer to formulate a product proposal that is adequate both from a technical and qualitative point of view, in compliance with mandatory regulations, in particular regarding the destination of use.

Depending on the customer and the type of contractual relationship that the Organization establishes with him, the documentation necessary to complete the sale is sent, which may include one or more of the following elements:

- request for quotation, which consists of any communication, in a suitable form, aimed at obtaining the issuance of an offer. Customers indicate data and characteristics of the requested product and in particular the intended use, so that the company can guarantee compliance with the food hygiene standards required by the regulations;
- sampling of the affected preforms, upon customer request;
- general estimate which reports all the production and cost information that the company uses to define the contractual basis to be implemented depending on the type of customer;
- offer, which contains the description of the best conditions applicable for the supply. In the case of some loyal customers, personalized price lists with validity dates are also provided;

- order and contract;
- order confirmation, as the last phase of the sales process which outlines all the clauses and conditions of the order previously agreed with the customer. This phase exists only in the case of a verbal order, while issuing the confirmation is not mandatory in the case of a written order received from the customer.

As anticipated, the intended use must be indicated by customers in order to guarantee quality, safety of end consumers and compliance with regulations. If this does not happen, the relevant personnel are required to report this lack to customers and request its integration.

Relational Capital

02 Participation in external initiatives and memberships

The Garda Plast Group is deeply connected to the territory in which it operates and is committed to participating in external initiatives to support the local community, both through financial assistance and active participation.

The Group is primarily involved in awareness initiatives on recycling topics in collaboration with the CoRiPET consortium.



CoRiPET is a national voluntary non-profit consortium comprising producers, converters, and recyclers of PET bottles. It is recognized by the Ministry of the Environment, and its goal is to collect and recycle PET bottles placed on the market by the consortium's member companies. The collected bottles are recycled to produce rPET, which can be used in the production of new bottles. In this way, the recycling process within the industry is facilitated and enhanced, reducing the need for new plastic production.

CoRiPET's mission is to directly manage the life cycle of PET bottles and containers introduced to the market by its members, thus developing a circular economy model. For further details, refer to the chapter "Natural Capital."

The Group's companies serve as advisors to this consortium: in collaboration with CoRiPET, they have carried out recycling awareness initiatives in schools over the years. The goal is to extend these initiatives to universities as well.

IFAP S.p.A. has also developed a partnership with Ferrero focusing on the application of bioplastics, in synergy with the Department of Food Sciences at the University of Turin. The objective is to study plastic products and identify areas for improvement with a view to increased sustainability.

The Group is also a member of the **Italian Packaging Institute**, an associative network that provides guidance on technical, regulatory, and commercial knowledge to all its members. This is achieved through constant dialogue, dedicated events and meetings, and the opportunity to participate in courses organized by the Institute.





Generated economic value **39,3 million** Garda Plast S.p.A. **39,2 million** IFAP S.p.A.

in 2023

Distributed economic value **42,2 million** Garda Plast S.p.A. **34,3 million** IFAP S.p.A. in 2023

19% of new suppliers assessed acording to **environmental** and/or **social criteria**

The 2022 fiscal year ended for Garda Plast with a positive financial performance compared to the previous reporting period: the company managed to guarantee a high level of economic stability to its stakeholders despite the period of uncertainties linked to both the pandemic and geopolitical causes.

The strategic aspect relating to the establishment of the Group can be seen in particular in the diversification, despite the complementarity, of the outlet markets of the two companies, in the absence of overlaps in the commercial relationships between them and in the integration of the know-how developed by both companies in their respective markets. In this regard, it should also be remembered that in 2019 the industrial integration process between the two companies was completed with the revision of the entire production layout and the movement of some machines from the Polpenazze production site (Garda Plast) to that of Palmanova

(IFAP), as well as with the construction of a new factory on the latter's site. To date, the integration process has been successfully concluded and the Group therefore boasts two efficient and highly specialized production plants.

In 2022, the Group achieved a significant growth in revenues determined by the increase in final sales prices, due to the rise in the costs of raw materials and energy, in the face of a trend increase in sales volumes, compared to the previous financial year. In particular, in 2022 there was a contraction in the milk market, resulting from the strategic choice of no longer serving a customer who imposed a fixed price for the entire financial year, offset by an increase in the bottle sector, thanks to a recovery in consumption after a particularly difficult two-year period due to the Covid-19 pandemic, as well as a growth in the sales of multilayer preforms, a segment in which the Group has carved out a leadership position.



In this economic context, the Group managed to significantly improve its profitability mainly through the implementation of a commercial activity more concentrated on customers with higher added value, as well as carrying out a series of interventions aimed at optimizing and making the production processes. In this sense, the two most significant interventions concerned the completion of the transfer operations of the machines from the old to the new IFAP industrial building, which guaranteed a significant cost saving, as well as the choice to transfer part of the production from the subsidiary IFAP to the parent company Garda Plast. This last decision was made following an evaluation of the opportunity cost of the different allocation of production, also taking into consideration the increase in energy costs. Finally, as regards business growth, during 2022 the Group was awarded a new supply contract of a significant amount, starting from the second part of 2023.

The Group was therefore able to generate positive results in adverse periods, while confirming the resilience of the reference market and the ability of both the Group and the management team to adapt to different market contexts.

Finally, attention is called on the fact that the Group has no direct exposure to the countries belonging to the Russian Federation.

05 ECONOMIC-FINANCIAL CAPITAL

Economic-financial Capital

05 Generated and distributed economic value

In the absence of a Consolidated Financial Statement for FY 2023, the main economic values related to the value generated and distributed by Garda Plast and IFAP are presented separately below.

The tables below report the economic account items of the financial statements of Garda Plast and IFAP, reclassified according to the accrual principle, i.e., considering only costs and revenues that have an effect in the reference period, without including past or future financial events, to highlight how the economic value produced by the two companies is transferred to their various stakeholders, ensuring transparency in the process. Within the item "Distributed Economic Value", there is a breakdown among some categories of stakeholders of the companies:

- Operating Costs: Deprating costs include all expenses incurred to pursue their business through the purchase of goods and services. In this way, the companies distribute value to all their various suppliers, who are also stakeholders of the companies.
- Personnel Remuneration: Employees and collaborators of Garda Plast and IFAP are stakeholders to whom the companies distribute a portion of the economic value generated, including salaries, severance pay, and social charges.
- Remuneration of Financiers: Financiers of Garda Plast and IFAP, such as banks and credit institutions in general, are also stakeholders with interests in the companies and expect them to have a certain degree of stability to meet their obligations. This item includes costs related to interest and financial charges.
- **Remuneration of the Public Administration:** This includes current taxes paid to the Public Administration, another stakeholder of the companies.
- **Remuneration to the Community**: : Includes charitable donations (in cash and in kind) and sponsorships that Garda Plast and IFAP make to the local community.

Economic value generated and distributed in 2023 (€)	Garda Plast	IFAP
Operating revenues	38,368,873	37,981,303
Other revenues	881,918	1,208,345
Financial income and interest	95,820	593
Economic value generated	39,346,611	39,190,341
Operating costs	37,380,510	29,703,760
Employees remuneration	3,911,874	3,508,572
Remuneration of the Public Administration	10,844	245,424
Remuneration of shareholders	-	-
Remuneration of financiers	1,083,650	870,816
Investments in the community	-	-
Economic value distributed	42,386,878	34,328,.572
Amortization, devaluations and adjustments	2,117,371	3,026,723
Provisions for risks and other provisions	-	112,527
Value adjustments of financial assets and liabilities	(15,048)	-
Operating result allocated to reserves	(5,142,590)	1,722,519
Economic value retained	(3,040,267)	4,861,769

In 2023, both Garda Plast S.p.A. and IFAP S.p.A. **individually generated over 39 million euros of economic value** and distributed over 42 and 34 million euros, respectively, corresponding to approximately **108% of the total generated by Garda Plast** and **88% of the total generated by IFAP**.

Regarding the economic value distributed by Garda Plast S.p.A., approximately 88% was allocated to operating costs and 9% to employee remuneration. Similar figures were recorded by IFAP S.p.A., which allocated approximately 87% of the economic value distributed to operating costs and 10% to employee remuneration.

Economic-financial Capital

15 Supply chain management

The Garda Plast Group recognizes the need, apparently linked to the sector to which it belongs, to maintain stable supply sources that can generate a certain degree of business continuity, in terms of commercial relationships with its suppliers. The Group also recognizes the extreme importance of purchasing materials in a sustainable manner, also from an environmental perspective, in response to the requests of stakeholders, who demonstrate awareness towards the issue of climate change and institutions, monitoring the evolution of the regulations relevant to Garda Plast, to protect the stability and continuity of the business.

Garda Plast has a constantly updated **Purchasing Procedure**, in which the general criteria, responsibilities and operating methods adopted by the company are defined to manage and control all phases of the supplier evaluation, qualification and monitoring process and maintain a list of qualified suppliers impacting the Integrated Management System.

The procedure applies to suppliers of products, materials and services who have a direct influence on the quality and food safety of the finished products supplied by Garda Plast, as well as to all those suppliers who can impact directly or indirectly on the environmental and workplace safety performance of the company. These products and services are defined as "primary".

All suppliers of "secondary" goods are excluded from the evaluation, i.e. components whose impact on the Integrated Management System is zero, such as consumables.

Responsibility for the application of what is indicated in the purchasing procedure lies with:

- Purchasing Manager for the technical-commercial aspects, supported by the Product Manager for the technical-production aspects;
- Quality Control Manager for the acquisition of qualitative data of supplies, through testing and control activities;
- Quality Management Manager, Administrative Manager and RSPP for regulatory aspects relating to supplier evaluation.

For all supplies, the Quality Management Manager verifies the presence of environmental certifications and other supporting documents, such as the Environmental Product Declaration (DAP), ISO 14001 environmental certifications, EMAS⁴ and specific product certifications.

4 Eco-Management and Audit Scheme: The Community Eco-management and Audit Scheme is a system to which public and private companies and organizations that wish to commit to evaluating and improving their environmental efficiency can voluntarily join.

05 The procurement process

The Garda Plast Group has commercial relationships with both Italian and international suppliers.

Commercial relationships with foreign suppliers (mainly India, Egypt, South Korea, Turkey and the United Arab Emirates) mostly concern the purchase of raw materials.

The company prepares an annual economic and financial budget, starting from a sales budget and then analysing and developing the individual cost items and the related suppliers. The budget is drawn up by the sales director not for the individual supplier but for the customer.

The cost centre that bring together the majority of the overall value of purchases are Raw Materials, Energy, Transport and Packaging:

- for Raw Materials and Packaging, careful daily planning is carried out which takes into account expected customers, production consumption and warehouse stock objectives. Solely with reference to packaging, supply planning also considers the management of returns;
- regarding the purchase of **Energy**, given the price volatility found especially in the last quarter of 2021, a team has been created that constantly evaluates and monitors the price trend, to proceed with targeted and partial purchases;
- the Transport cost centre is managed by the manager of the Logistics area. The choice of commercial partners is the result of a mix of elements that start from the economic quotation, but also include other fundamental elements, primarily the contributory, fiscal and insurance regularity of the supplier as well as the reliability and seriousness of the same.

Among the main resources dedicated to supplier management, there is a Group Procurement Manager in the company, assigned to the management of cost centres relating to raw materials, packaging and energy; this currently makes use of a dedicated resource who also directly deals with the supply of consumables.

The Plant Manager supports the Group Procurement Manager for the purchases of technical material.

The purchasing cycle ends with the management of transport by the Logistics Manager.

The table below shows the details of the purchases of the Garda Plast Group over the last three years.

Number of suppliers and expense by product categories and services offered		2021		2022	2023		
dilu seivices uttereu	No.	Expense (€)	No.	Expense (€)	No	Expense (€)	
Polymers	38	31,886,606	48	39,112,263	44	64,529,771	
Colours	13	2,116,0753	12	2,564,837	11	3,079,761	
Nylon	1	807,940	2	1,990,075	2	2,135,126	
Other RM	4	207,176	5	90,018	2	87,268	
Electricity and gas	3	3,040,089	3	4,325,058	3	10,184,516	
Transport	26	2,214,816	27	2,354,267	53	2,522,965	
Packing material	15	993,963	18	1,206,226	20	1,388,234	
Logistics services	1	458,671	1	445.763	4	208,818	

Number of suppliers and expense by product categories and services offered ⁵	2021			2022	2023		
allu services ultereu	No.	Expense (€)	No.	Expense (€)	No	Expense (€)	
Maintenance materials	88	464,829	88	673,671	94	525,720	
Maintenance	51	562,947	65	518,449	57	761,035	
Hires	11	288,394	13	258,393	12	279,180	
Leasing	1	407,125	1	375,438	1	431,380	
Consumable materials	33	138,571	36	175,086	40	89,879	
Insurance	3	246,468	3	250,012	3	323,992	
Rentals	1	252,456	1	252,456	1	261,177	
IT	4	252,675	7	118,677	7	199,169	
Various services	195	2,704,074	166	2,671,462	213	4,263,857	
Total	488	47,043,554	496	57,382,151	567	91,271,849	

In 2023, the Garda Plast Group spent over 65 million euros on purchasing goods and services from its suppliers, recording a significant reduction in costs (-28.1%) compared to the previous year.

The main supply cost item for the company is attributed to polymers and colours, which, with over 46 million euros in spending, represent approximately 71% of the total supply costs incurred by the company.

5 The suppliers registered on subcontracting are included in the count. The data relating the two-year period 2021-2022 have been updated following the review of the method of calculating them.

As mentioned in the chapter "Productive Capital," PET is the most used polymer by Garda Plast, as it is particularly suitable for the food sector for containing liquids or solid foods, thanks to its transparency and gas containment properties.

The Group, aware of the need to increase the use of more sustainable materials while balancing this requirement with high procurement costs, has adopted a policy of progressively increasing the use of rPET.

For all materials, products, and services, it is mandatory to issue a written order highlighting the purchase requirements.

As regards the company's main cost item, polymers and colours, Garda Plast requires the supplier to provide the food compliance document, the technical data sheet and the safety data sheet.

As regards suppliers of Recycled Material after use, Garda Plast requires suppliers to have the register number issued by EFSA6 and evidence of having implemented the "Challenge Test".

For all suppliers of materials, products and services, **supply quality monitoring** is carried out which consists of:

- carry out checks on what was delivered to define its suitability and congruity with what was ordered;
- consider the result of checks, tests and inspections that the supplier may have carried out;
- evaluate the outcome of the service provided, also in terms of the documentation provided to support it;
- check the presence of the documentation necessary for the acquisition of the product or service, in relation to the supply requests made.

05 Supplier selection criteria

The possible new suppliers of services and products identified are subjected to a qualification process that evaluates the industrial and financial capabilities of a supplier, verifying their satisfaction of requirements and parameters defined as critical and secondary.

The qualification is carried out by a specific evaluation team, whose work takes the form of a final judgment by the Purchasing Function Manager, reported at the end of the **Supplier Qualification Questionnaire**. Only at this point does the Purchasing Function insert the name of the supplier into the List of Qualified Suppliers.

For the annual qualification or requalification, suppliers of raw materials and packaging are classified as critical or non-critical based on the following elements:

- hygienic-sanitary criticality of the product supplied, deriving from the evaluations of the raw materials carried out at procedural level in compliance with the BRC standard;
- vulnerability of the product supplied, resulting from raw material assessments carried out at procedural level in accordance with the BRC standard (Annex 4: "PM Vulnerability Analysis – FOOD FRAUD");
- Supplier Evaluation, document drawn up on the basis of the evaluations carried out according to the relevant procedure;
- historical significance of the supplier, with date of insertion obtainable from the documentation collected.

The reprocessing of this data is carried out according to the indications of a **MP** and **Packaging Supplier Criticality Analysis** document, which reports the criteria for assigning scores to the various aspects and the method of calculating the supplier criticality index from which the classification in critical/non-critical.

As anticipated, the Purchasing Procedure applies to the so-called primary suppliers, who make up the **List of Qualified Suppliers** and which Garda Plast divides into three categories, based on the **impact** they could have on compliance with the quality, food safety and legality requirements of the products or on legislative and operational compliance with environmental protection or workplace safety requirements: depending on whether the impact is assessed as **high**, **minor** or **marginal**, suppliers are classified in categories A, B and C respectively.

Primary suppliers, based on the type of product or service provided, must necessarily comply with specific requirements, which may refer to: request for the Single Document of Contribution Regularity (SDCR), Declaration of Conformity and REACH⁶, request for specific ISO certifications and registration at the Chamber of Commerce.

Given the type of materials, products and services purchased, Garda Plast, when choosing suppliers, also carefully evaluates the following aspects:

 Affordability (including discounts and extensions) compared to the competition and application of balanced commercial conditions in compliance with the quality-collaboration-price ratio;

6 Regulation (EC) n. 1907/2006 concerning the registration, evaluation, authorization and restriction of chemical substances.

- **Exclusivity of supply**: the judgment is all the more positive the more Garda Plast has freedom of choice on the market. A sole supplier on the market, or almost so, works in monopoly conditions;
- **Consolidated market position**: the more the supplier is present on the market, the more competent, reliable and with good references he is supposed to be;
- Availability of materials and services: the larger the supplier's warehouse or its number of employees, the more likely it is that the supplier can meet the needs, even urgent, of Garda Plast;
- **Presence of certifications** in relation to recognized standards with an impact on the management systems implemented by Garda Plast;
- Presence of Management Systems capable of ensuring a level of quality, food safety, environmental protection and workplace safety of the materials and services supplied such as to satisfy the implicit and explicit needs and the technical-contractual conditions required by Garda Plast;
- Presence of the company Code of Ethics.

Annual supplier evaluation

Garda Plast's suppliers are subjected to annual qualification updates by the Purchasing Manager, based on a qualitative and quantitative method.

The Purchasing Manager assigns a score to each of the items indicated and representative of the quality of the product or service expressed by the supplier in the List of Qualified Suppliers form. The processing of these assessments is further modified based on the non-conformities that emerged during the year, arriving at a four-level judgment.

Rating	Actions
Excellent	Maintain level
Good	Improve weak points
Sufficient	Pay particular attention to weak points
Lacking	An improvement plan is needed

The criteria for processing and assigning the final judgment are reported in a specific form following the instructions given in the document "**Supplier Eval-uation Parameters**".

The actions following the evaluation are modulated by the Purchasing Manager according to the criticality of the supplier, providing greater rigor for those in category A, i.e. those who have been classified as having a high impact.

The basis of the evaluation is, in any case, the management of any non-conformities recorded during the year by the supplier: each company function that finds an anomaly that leads to a disservice or a quality that does not comply with the specifications requested from the suppliers, must open and manage a non-compliance. Non-conformities relating to suppliers are therefore regularly reported on the "List of Qualified Suppliers" form.

For further information on the management of non-conformities, please refer to the paragraph of the same name in the "Productive Capital" chapter.

The Purchasing Manager, upon completion of the assessment, reports in the List of Qualified Suppliers whether, regardless of the rating for the year in question, Garda Plast will continue the commercial relationship with this supplier, explaining the reasons, especially if they conflict with the rating obtained.

Finally, the table below shows the details of the suppliers who are also evaluated according to environmental and social criteria: the Garda Plast Group in fact recognizes the extreme importance of implementing these evaluation procedures over the next few years, both for the increasingly numerous requests in terms of disclosure deriving from regulatory evolution and the needs of commercial partners, both to better monitor its supply chain and minimize the risks associated with it. New suppliers assessed through environmental and social criteria

	2021	2022	2023
Number of total suppliers	496	567	782
Of which: new suppliers	123	147	223
Of which: local suppliers (Italy)	83	138	196
Of which: local suppliers (same region)	64	75	93
Of which: new suppliers assessed through environmental and/or social criteria in the year	24	26	42
Percentage of new suppliers assessed through environmental and/or social criteria in the year	19.5 %	17.7 %	18.8 %







The Garda Plast Group recognizes the centrality of people as a key element within the organization: people within the organization have strategic importance and it is in Group's full interest to encourage their growth and guarantee a working context that allows employees to feel protected both as people and as professionals.

Human Capital **People management**

The management of human resources within the company takes place following precise procedures from the moment of hiring, when new entries receive specific training which must concern three fundamental aspects:

- knowledge of the Integrated Management System (IMS);
- transmission of the technical skills necessary to carry out activities that influence the quality and food safety of Garda Plast's finished products;
- attention to carrying out work safely and respecting the environment.

In the search for new figures to include in its workforce, Garda Plast seeks candidates who not only possess the technical and professional skills required by the context in which it operates, but also people who share the principles and ethical values of the organization.

Initial training is carried out by the Manager of each Company Function (R-CF) for each new hire and repeated following the introduction of new features. Professional refresher sessions are scheduled periodically, at the discretion of the various area managers.

The topics relating to initial training, various refresher courses and external courses are defined in a specific form that the various R-CFs must submit to the Quality Management Manager (QMM). The results are later reported by the QMM on the "Personal Sheet" document.

However, in the case of hiring a new function manager, the General Management has identified some minimum experience requirements for these figures, reported in the "Mansion List" form: The requirements contained in this document, although not binding, remain useful information to support the Management, who can still proceed with the hiring if the requirements are not fully satisfied.

The company also has a specific procedure updated in 2020 which describes the methods for:

- identify the training needs of personnel which, at all levels, influence the quality of the processes and the conformity of the resulting products. In this way it is possible for the company to satisfy the quality requirements and characteristics which may be mandatory, requested directly by the customer or established internally by the company;
- determine and carry out the training activity taking into account the roles and tasks expressed in the "Mansion List";
- document and record the personnel's experience.

The QMM must complete the "Personal sheet" form for each employee which, in addition to the personal data, reports the positions held and the tasks performed, the shortcomings found and the training sessions carried out to overcome said shortcomings or for training and refresher courses.

To evaluate the effectiveness of the training, the evaluation opinions of the course participant must be reported, marked on the "Training" form by the participant himself. Considering reports and suggestions to be fundamental in the interest of a satisfied operator, Garda Plast asks all employees to provide useful information to achieve a higher level of efficiency, to measure themselves with real needs and guarantee the conditions for perfecting company quality. Through a specific document called "Reporting by Employees", each worker can therefore report to the General Management anomalies and/or situations that can generate risks for the workers themselves, for damaged plants and/or equipment, for hygiene and food safety suggestions and/or

environmental, etc. The form is delivered directly to one's own your manager, who will deliver it to the Management, by which it will be evaluated and, if not anonymous, given a written response.

In order to improve the involvement of operators, depending on the topics covered, they can also be shared during company technical meetings, reported on the "Technical Meeting Minutes" form.



Diversity and equal opportunities

The management of both Garda Plast's personnel and new hires takes place respecting the values of equal opportunities and equality, in line with its Code of Ethics, the relevant legal provisions, the Workers' Statute and the applicable National Collective Labour Agreement (NCLA).

Respect and commitment to fundamental human rights is formalized within the company Code of Ethics, within which Garda Plast indicates the fundamental values that guide the organization, based on dignity and mutual respect.

The company is committed to treating all employees fairly, not tolerating any form of discrimination. Employees and candidates are evaluated based on criteria of merit, competence and professionalism, taking into account specific company needs.

Garda Plast therefore provides equal employment opportunities to every individual, regardless of race, religion, age, sex, sexual orientation or other factors. This treatment is applied in all phases of the employment relationship, from hiring to termination of the role.

During the three-year reporting period, no reports of incidents of discrimination were received.





Human Capital 6 Employees of the Garda Plast Group

The tables below show in detail the data relating to the personnel of the Garda Group, according to their professional role, gender and age group.

Employees by professional role and gender		2021			2022			2023		
	Women	Men	Total	Women	Men	Total	Women	Men	Total	
Managers	0	1	1	0	1	1	0	1	1	
Middle managers	2	6	8	3	8	11	2	9	11	
Office workers	14	6	20	16	4	20	16	5	21	
Workers	1	43	44	1	43	44	1	48	49	
TOTAL	17	56	73	20	56	76	19	63	82	

Gender	Age group	2021	2022	2023
	< 30 years	11	11	10
Men	30 ≤ x ≤ 50	24	23	27
	> 50 years	21	22	26
Total men			56	63
	< 30 years	3	3	1
Women	30 ≤ x ≤ 50	11	13	15
	> 50 years	3	4	3
Total women			20	19
TOTAL			76	82

As of December 31, 2023, the Garda Plast Group employs a total of 82 people. Approximately 59% are workers, while the remaining personnel are divided among clerical staff, middle managers, and one manager.

On the same date, 51% of employees fall within the age range of 30 to 50 years, 13% are under 30, and the remaining 35% are over 50 years old.

In terms of gender diversity, the number of female employees amounts to 19 (23%), while male employees total 63, representing 77% of the company's workforce.

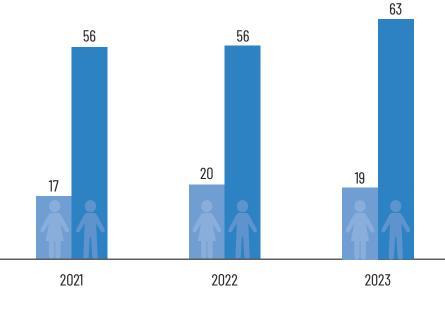
100% of the employees of the Garda Plast Group are covered by the National Collective Labour Agreement.

The table below provides details on non-employee personnel who have provided services to the Group over the past three years: during 2023, the Group employed 8 temporary workers.

As of December 31, 2023, the Group's workforce, including both employees and non-employees, totals 89 individuals.

Non-employee workers by gender									
Contract	Gender	2021	2022	2023					
	Men	5	11	8					
Temporary workers	Women	-	-	-					
	Total	5	11	8					
	Men	10	3	-					
External operators	Women	4	2	-					
	Total	14	5	-					
	Men	1	-	-					
Internship/ apprenticeship	Women	1	-	-					
	Total	2	-	-					





Economic-financial Capital The forms of employment

In 2023, approximately 93% of the Garda Plast Group's employees have a permanent contract. However, as regards female employees, the figure rises to 100%.

At the end of the 2023 fiscal year, it was found that the majority of the Group's employees (90%) had full-time contracts, while the remaining portion had part-time contracts.

No. employees by type of contract	2021			2022			2023		
and gender	Women	Men	Total	Women	Men	Total	Women	Men	Total
Permanent contract	16	52	68	20	53	73	19	57	76
Temporary contract	1	4	5	0	3	3	-	6	6
Total	17	56	73	20	56	76	19	63	82

No. employees by type of employment and gender		2021		2022 2023			2023		
	Women	Men	Total	Women	Men	Total	Women	Men	Total
Full-time contract	11	56	67	12	56	68	11	63	74
Part-time contract	6	0	6	8	0	8	8	-	8
Total	17	56	73	20	56	76	19	63	82

Economic-financial Capital

Garda Plast Group is strongly connected to its employees, as reflected in the policies adopted regarding contracts, the majority of which are permanent and full-time.

The Group thus expresses a strong commitment to maintaining staff stability and fostering the professional growth of its employees.

During 2023, the Group recorded a total of 7 resignations, alongside 13 new hires. The overall turnover rate is therefore positive, as the Group increased its workforce by 6 units in the last reporting year.

The tables below provide detailed data on the Group's employee hires and resignations over the past three years, broken down by gender and age group.

		Wor	nen		Men					
2021	< 30 years	30-50 years	>50 years	Total	< 30 years	30-50 years	>50 years	Total	Total	
No. employees	3	11	3	17	11	24	21	56	73	
No. new hires	1	0	0	1	3	2	0	5	6	
No. resigned	0	0	0	0	2	2	2	6	6	
Incoming turnover	33%	-	-	6%	27%	8%	0%	9 %	8%	
Outgoing turnover	-	-	-	-	18%	8%	10%	11%	8%	

2022	Women				Men				
2022	< 30 years	30-50 years	>50 years	Total	< 30 years	30-50 years	>50 years	Total	Total
No. employees	3	13	4	20	11	23	22	56	76
No. new hires	1	2	1	4	5	4	7	16	20
No. resigned	1	0	0	1	4	6	6	16	17
Incoming turnover	33%	15%	25%	20 %	45%	17%	27%	27 %	25 %
Outgoing turnover	33%	0%	0%	5%	36%	26%	29%	29 %	22 %

2023	Women				Men				
	< 30 years	30-50 years	>50 years	Total	< 30 years	30-50 years	>50 years	Total	Total
No. employees	1	15	3	19	10	27	26	63	82
No. new hires	0	2	0	2	3	5	3	11	13
No. resigned	1	2	0	3	2	2	0	4	7
Incoming turnover	0%	13%	0%	11%	30%	19%	12%	17 %	16%
Outgoing turnover	100%	13%	0%	16 %	20%	7%	0%	6%	9 %

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Human Capital

Of Personnel training and development

The Garda Plast Group believes that the training and continuous development of the skills of its people are a strategic key to always being in line with market demands and being able to provide a product, as well as a service, in line with the needs of customers and of the company's stakeholders.

Training is therefore a factor of primary importance and a strategic aspect for the Group and all its stakeholders.

The Quality Management Manager (QMM) is responsible for the internal training of employees and for managing the documentation relating to the personnel's education and training.

Through **the Annual Training Planning** it is also possible to report courses that are not scheduled but which are decided by the Management during the year, as well as to plan internal refresher courses for the various company functions, always keeping in mind the specific tasks of the employees, the hygiene standards of the personnel. To complete this widely documented training management, for each course carried out by the operator, an evaluation regarding the verification of the effectiveness of the course is reported by the Quality Manager.

The training carried out by employees is recorded and compiled for each organized training moment: initial training, periodic updates, verification moments and external courses. The covered topics, the opinion of the "trainer" on the results of the course (in the case of internal courses) and the opinion of the course attendee on the quality and effectiveness of the course itself (whether it is an external course or an internal one) are all reported.

The relevant form must be archived by the QMM, which reports any timing for verifying the effectiveness of the training carried out in the Annual Training Planning Form.

To make training fully effective and so that specific courses are addressed to suitable figures, Garda Plast carries out a **Mapping of the Operational Skills** required by each task, and annually the QMM re-evaluates the individual figures based on the indications provided by the managers of the various company functions.

The table below shows the details of the data relating to the training of Garda Plast Group personnel in terms of average hours provided, with a breakdown by professional category and gender.

The following data does not include hours of Health and Safety training. For further information on this, see the paragraph "Health and safety at work".

Average training hours by gender and employee category	2021	2022	2023		
Average training hours by gender					
Women	6.4	5.6	3.5		
Men	12.8	19.7	9.4		
Average training hours by employee category					
Managers	-	-	-		
Middle managers	15.9	11.1	6.4		
Office workers	14.6	6.8	3.8		
Workers	8.5	20.6	6.7		
Temporary workers	2.4	2.5	32.0		
Other categories ⁷	1.4	0.0	0.0		
Total average training hours provided to personnel ⁸	8.8	13.4	8.1		

In 2023, the Garda Plast Group provided an **average of 8 training hours** per employee.

The training courses included both mandatory sessions and specific programs, such as: training on BRC procedures, connections between Shotscope and Navision, BI Statistics, Active and passive cycles, production and logistics, and configuration of accounting, warehouse and production setups.

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7 The item includes personnel belonging to the "interns/trainees" and "external operators" categories.

8 The value also includes the hours of training provided to non-employee personnel.

Human Capital Corporate welfare and benefits

In terms of corporate welfare and benefits, Garda Plast has **incentive plans** for employees with framework contracts. Furthermore, a review of the economic and welfare treatment was recently carried out periodically. There are MBOs (Management By Objectives) formalized with specific measurement sheets, for an amount equal to approximately 10% of the RAL.

The "Assidai" **supplementary health care fund** is also made available for managers, while company cars/vehicles are available for salespeople and technicians or, alternatively, the expense report card.

The benefits available to full-time employees include **parental leaves**, use of mobile phones and personal computers, accommodation and, as mentioned, car availability. A significant initiative by Garda Plast towards all its employees is regarding the **extinction of the financing** requested by employees for the purchase of various goods (e.g. large household appliances): those who request it are provided with an advance of the severance pay portion or, alternatively, an advance paid directly to your salary without interest.



Human Capital Health and safety at work

As already pointed out so far, Garda Plast recognizes the centrality of its employees and collaborators. Health and safety in the workplace must therefore be a guarantee as well as a strong point.

To respond to these needs, Garda Plast is committed to protecting, spreading and consolidating a culture of safety and health in the workplace, developing awareness of risks and promoting responsible behaviour by all employees and collaborators.

The objective of having and maintaining a safe workplace is achieved by complying with the relevant legislative provisions and adopting safety rules and mandatory procedures in every office and workplace. Each employee carries out their duties in accordance with these health and safety rules and must immediately report any concerns, safety violations or incidents by completing the Employee Report form.

Awareness concerning workplace health and safety issues is of extreme importance for the company and for complete control of the aforementioned issue a Management System has been implemented in compliance with the **ISO 45001:2018** rule, which covers all workplaces and all the present workers, in order to:

- provide safe and healthy working conditions to prevent work-related injuries and illnesses;
- eliminate dangers and reduce workplace safety risks;
- promote workers' consultation and participation.

As anticipated in the relevant section of the "Productive Capital" chapter, in the case of non-compliance relating to health and safety at work, the analysis of the same, using the "NC, AC and Complaints Management" form, must be given in copy to the Representative of Workers on Safety (RWS) for his or her involvement in subsequent treatment and resolution procedures, including any Corrective Actions (CA).

Human Capital Hazard identification and risk assessment

For the **control of workplace safety management processes**, Garda Plast, on the basis of the procedures indicated in the Integrated Management Model, adopts the **PDCA⁹** cycle, which starts from the definition of the Company Policy also regarding health and safety in the workplace, aimed to the promotion, protection and maintenance of the health and safety of all workers. In compliance with the ISO 45001:2018 rule, protection is extended to all potential stakeholders with whom the company comes into contact (visitors, suppliers, contractors, etc.).

The planning also takes into account other factors, such as the ordinary and extraordinary work activities of all the personnel, including temporary workers, suppliers, customers and visitors. Emergency situations, legislative changes and additions, structures, places, working methods and machines are also examined.

The Group has created specific teams, including the BRC, Safety and Environment one, with the participation of various resources, aimed at promoting the integration and exchange of mutual information for the implementation of the various Management Systems¹⁰.

As regards the Safety team, in addition to the functions envisaged by Legislative Decree 81/08, the meetings for the management of the Workplace Safety Management System (WSMS) may involve, from time to time and based on needs, the top functions of the various departments or individual workers or groups of workers.

To proceed systematically in the analysis and assessment of risks, the company has been broken down into technological/organizational units (analysis units) present in the production plant, in order to have a representation of all the areas relevant for the purposes of the assessment of risks. The term "analysis unit" stands for a defined place or work environment, or a phase of a technological or service process.

The risk assessment takes into consideration both risk factors linked to the workplace, which are in turn divided into risk factors for health, safety, specific risk factors or those linked to organizational and management aspects, and the assessment of peculiar risks (e.g. noise, vibrations, EMC, etc.).

All workers can fill out forms to report anomalies, dangerous situations for operators, critical issues of systems and/or equipment to the Management; the form can also be used for workplace or environmental hygiene and safety suggestions, for the BRC system, for violations of Model 231 or of the Code of Ethics¹¹. The forms can be deposited in a special box.

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- 10 For further information on topics other than Health and Safety, please refer to the "Natural Capital" chapter.
- 1 For uses of the module with reference to topics other than Health and Safety, please refer to the chapters in which the aforementioned topics are analysed.

⁹ The PDCA (Plan, Do, Check, Act) cycle is a four-step iterative management method used for continuous process control and improvement.

Human Capital OCCUPATIONAL health services

With regard to occupational health services, a qualified physician is consulted for risk assessment. The physician conducts annual inspections and participates in periodic meetings, in accordance with Article 35 of Legislative Decree 81/2008.

Garda Plast also plans workers' health checks, which provides an indication of the workers who must be subjected to checks, and specifies any instrumental tests aimed at risk, so-called. health surveillance protocol.

Finally, an epidemiological processing of the data deriving from health surveillance is carried out: the analysis allows us to obtain collective anonymous information useful for the identification of risk elements capable of acting on the health of workers.





Workers consultation and communication on health and safety at work

For the correct planning and implementation of the Management Systems, Garda Plast encourages the consultation and participation of workers, in particular by preparing multidisciplinary management teams and activating moments for consultation and sharing of specific requests.

In order to guarantee the involvement of workers in the management of safety in the workplace, the company provides for:

- expose the company policy defined on Health and Safety;
- have the Workers' Safety Representative (WSR) elected and consult him in all cases provided for by Legislative Decree 81/08, in particular for risk assessment (preparation of the Risk Assessment Document and Emergency Management Plans) and any updates, and for the appointments of figures such as fire fighters and first aid workers;
- have the RLS participate in the risk assessment study (DVR preparation) and any updates;
- update information and training programs for supervisors and workers for the purposes of safety and health protection;
- disseminate the culture of workplace safety to all workers through the distribution of guides for operators, the execution of training meetings in which the safety measures are reiterated by the RSPP or other responsible figures and finally any communications on the notice board.

Furthermore, annual meetings are scheduled in which function managers and key figures in health and safety management participate, with the aim of analysing the DVR and any updates, carrying out health surveillance, verifying the trend of accidents and illnesses professionals, evaluate the criteria for choosing personal protective equipment (PPE).

Human Capital Training on Health and Safety topics

The first training intervention undertaken by the organization for the personnel takes place in the very first days of work, even before the placement in the destination department.

The initial welcome, the first training intervention, is a meeting lasting approximately a few hours between the Prevention and Protection Service and the employee, with the aim of informing him or her about the corporate activities, on the general organization, on the risks of accident and occupational disease, on the technical, organizational and procedural prevention and protection measures.

At the end of the meeting, the new employee receives detailed documentation relating to the main rules to follow to guarantee his or her safety and that of all the other workers.

The training activity continues with support in the department where all the necessary teaching material is available.

The H&S training of the personnel and the internal refresher courses of the various functions (specific risk training, equipment training, emergency management training, etc.) are periodically scheduled and detailed in terms of deadlines, and at the end of each course a specific " Education and Training Report", which also includes the list of topics covered.

The table below shows the total hours of training on health and safety in the last three years, divided by number of participants and type of training.

Ture of turining	20	21	2022		2023	
Type of training	Hours	Attendance	Hours	Attendance	Hours	Attendance
General training	164	12	150	18	12	3
Specific training	663	41	1,141	54	240	25
Other	-	-	-	-	559	130
Total	827	53	1,291	72	811	158

The reported training hours include both training sessions provided for new hires and refresher courses for other employees of the Group. Under the "Other" category, training courses on Health and safety for supervisors, equipment training courses in accordance with ASR 22/02/2012 and emergency training courses are included.

Since 2021, there has been a growing trend in terms of attendance in training courses provided by the Group on Health and Safety topics.

Human Capital Work-related Injuries

All the Health & Safety initiatives implemented by the Garda Plast Group, thoroughly discussed in the previous sections, have the ultimate goal of ensuring the Health and Safety of all its workers and minimizing the number of work-related injuries.

As a testament to these efforts, the Group has recorded reassuring data over the past three years: during the entire reporting period, there were no fatalities resulting from workplace accidents, nor were there any workplace injuries with serious consequences.

In 2023, Garda Plast recorded 3 work-related injuries among its employees, all without serious consequences, out of a total of over 135,000 hours worked.

For non-employee workers, only one workplace injury was recorded in 2023, again without serious consequences, and a total of 4 workplace injuries over the last three years.

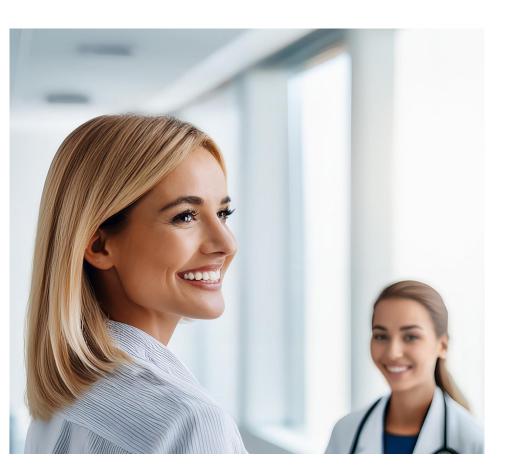
The tables below provide detailed data on workplace injuries involving Garda Plast Group personnel over the past three years, along with related rates, specifying distinctions between employees and non-employees.

Work-related injuries (Employees)	2021	2022	2023
Number of deaths following work-related injuries	-	-	-
Rate of deaths resulting from work-related injuries	-	-	-
Number of accidents at work with serious consequences (excluding deaths)	-	-	-
Rate of accidents at work with serious consequences (excluding deaths)	-	-	-
Number of recordable work-related injuries	1	1	3
Rate ¹² of recordable work-related injuries	7.7	7.7	22.2
Number of hours worked	129,554	130,030	135,417

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12 The injury rates wee calculated on a basis of 1,000,000 hours worked

Work-related injuries (Non-employees)	2021	2022	2023
Number of deaths following work-related injuries	-	-	-
Rate of deaths resulting from work-related injuries	-	-	-
Number of accidents at work with serious consequences (excluding deaths)	-	-	-
Rate of accidents at work with serious consequences (excluding deaths)	-	-	-
Number of recordable work-related injuries	1	2	1
Rate of recordable work-related injuries	44.0	77.3	53.8
Number of hours worked	22,730	25.863	18,598







The Garda Plast Group considers the protection of heritage and natural resources essential for the quality of life and for sustainable development, aiming to combine the needs of economy and value creation with environmental protection and respect.

Business activities are developed with a view to improving performance while respecting the environment. The Group is aware that the sector in which it operates is the subject of constant interest on the part of stakeholders and the entire Organization, with reference to the impact on the environment throughout the life cycle of the product.

Garda Plast exploits the experience and skills gained over time, balancing the legislative provisions relating to the environment and the contingent needs of customers and other stakeholders with attention to environmental protection, applying innovative solutions with the aim of reducing both its energy and raw materials consumption and to keep its impact on the planet limited.



Natural Capital **D7** Environmental responsibility

The Garda Plast Group is sensitive to environmental issues and is careful to reduce the impact generated on the territory. The commitment begins with production, namely by placing versatile and more resistant products on the market that allow us to satisfy different needs and for extended periods of time; finally, by continuing with the correct disposal of waste, their recycling and the consequent reduction of CO2 emissions.

The attachment of the Organization, Management and Control Model, drawn up pursuant to Legislative Decree no. 231 of June 8, 2001, reports the sensitive actions identified regarding environmental crimes and maps the processes in depth in terms of description and responsibility, ensuring correct management of environmental issues, which are in this way carefully monitored.

Said Model 231 contains an entire Special Part dedicated to environmental issues. In fact, the Group considers the environment a primary value and manages its corporate activities in full compliance with current legislation on environmental protection.

Over time, Garda Plast has updated industrial processes and innovated the technologies used to reduce pollution and reduce emissions. Energy efficiency and environmental innovation were pursued, through the improvement of both the environmental performance of the preforms placed on the market and their potential for reuse and recovery, at the end of their life. Garda Plast therefore aims to constantly reduce the impact of its products on the environment, trying at the same time to elevate the product's characteristics (resistance, versatility, protective value, lightness) to meet customer needs and the continuous new demands of the market.

The Group's commitment to environmental sustainability that is consolidating over time is also reflected in having set up a **Management System in compliance with the ISO 14001 rule**, in order to promote environmental protection, including the prevention of pollution.

The main points on which the environmental policy of Garda Plast is based are:

- ensure compliance with regulatory requirements and environmental protection;
- spread a culture based on respect for the environment, internally and externally;
- operate collaboratively with local authorities;
- constantly monitor environmental quality and internal organization;
- pursue actions aimed at optimizing energy saving.

Adequate resources have been identified within the company personnel for the management of the Environmental System in accordance with the ISO 14001 rule (Environment Team). An Environmental Manager is appointed to oversee the said Environmental Management System.

Natural Capital **Energy consumption**

For two years, the Garda Plast Group has been carrying out an "energy saving" project related to the operation of injection moulding machines. This project will support the optimization of energy consumption during processes through adaptive pressure control of the system.

For the 2023 Sustainability Report, the energy consumption of the Garda Plast Group, outlined in the following table, is attributed to:

- Natural gas, used for heating its facilities, including the production plant, and to supply the cogeneration plant located exclusively at Garda Plast S.p.A.;
- Electricity, utilized for operations within the Group's production sites;
- Heating oil;
- Diesel and gasoline, resources used for the company fleet.



Direct and indirect energy consumption (GJ) ¹³	2021	2022	2023			
Consumption from non-renewable sources						
Direct energy consumption	88,696.7	113,898.5	118,491.4			
Natural gas	87,843.6	113,507.3	117,307.8			
Heating oil	323.6	323.6	321.5			
Diesel for automotive / company fleet	538.2	43.3	846.1			
Petrol (I) company cars	1.4	24.4	16.1			
Indirect energy consumption	135,075.8	139,137.5	177,261.5			
Electricity purchased	100,173.6	92,663.9	133,957.1			
Self-produced electricity (cogeneration)	34,902.2	46,473.6	43,304.44			
Total energy consumption	223,772.6	253,036.0	295.752,9			

The energy consumption for the 2023 fiscal year amounted to a total of 295.752,9 GJ, representing a **17% increase** compared to the figure recorded in 2022.

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13 The conversion factors used to transform the different energy quantities into GJ are taken from the Defra 2022 database (UK Department for Environment, Food and Rural Affairs).

Natural Capital **07** Emissions

In 2023, the Garda Plast Group expanded the process of evaluating its "carbon footprint" in terms of CO_2 equivalent, starting the activities of drawing up the **GHG Inventory**. This activity made it possible to evaluate the Group's total GHG emissions, also including indirect emissions generated along the value chain.

To prepare the Inventory, the methodology set out in the **UNI EN ISO 14064-1 standard** is used. This standard differs from the GHG Protocol, not only for some methodological activities, but also in the reporting of emissions: it is not spoken in terms of "Scope 1", "Scope 2" and "Scope 3", but of "Categories". Category 1 and Category 2 are generally aligned with Scope 1 and Scope 2 respectively, while Scope 3 is divided by ISO into several categories, in detail: Category 3 for emissions from transport, Category 4 for goods and services used by the company, Category 5 relating to the use of the products sold and Category 6 for emissions from other sources.

The GHG Inventory of the Garda Plast Group, therefore, includes:

- Direct GHG emissions (Category 1), resulting from the consumption of fuels mentioned in the previous section related to energy consumption and refills performed over the biennium concerning F-Gases;
- GHG emissions from purchased electricity generation (**Category 2**), calculated using two methodologies:
- Location-based, which considers the average emission factors related to energy generation for specific geographical areas;
- Market-based, which considers the emissions of the generator intentionally chosen by an organization through contractual agreements for energy procurement;
- Indirect GHG emissions (Category 3, Category 4 and Category 5), resulting from

activities comprising its upstream and downstream value chain, measured for FY 2023 only.

The table below presents the emissions generated by the Garda Plast Group, expressed in tons of CO_2e , over the past three years, broken down by energy source.

Direct CO ₂ emissions (tCO2e) – Category 1 ¹⁴	2021	2022	2023
Natural gas	4,934.4	6,376.0	2,717.5
Heating oil	24.8	24.8	8.7
Automotive fuel / company fleet	39.6	5.0	58.8
R134A Refrigerant	-	71.5	-
R410A Refrigerant	-	20.4	-
Total direct GHG emissions - Category 1	4,998.8	6,497.7	2,785.0

Indirect CO ₂ emissions (tCO2e) – Category 2	2021	2022	2023
Location-based ¹⁵ : Electricity	7,468.3	6,08.4	15,174.7
Market-based ¹⁶ : Electricity	12,704.5	11,767.0	23,699.3

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- 14 The source of the emission factors used to calculate direct GHG emissions is the Ecoinvent database: it is underlined that the contributions relating to the extraction of fuels have been removed from the impacts of this category, instead reported in Category 4 as the purchase of goods.
- **15** The source of the emission factors used to calculate location-based indirect GHG emissions is Ecoinvent 3.10 relating to the Italian electricity production mix.
- **16** The source of the emission factors used for the calculation of Market-based indirect GHG emissions is Ecoinvent (AIB medium voltage Residual Mix): it is underlined that for the calculation of the impacts the T&D contribution has been removed, reported in category 3 as transport of energy in upstream transport.

Total Category 1 and 2 (tCO2e) emissions	2021	2022	2023
Total Category 1 + Category 2 Location-Based emissions	12,467.1	13,406.1	17,959.7
Total Category 1 + Category 2 Market-Based emissions	17,703.4	18,264.8	26,484.3

Further CO ₂ (tCO2e) – Category 3 indirect emissions		2023
	Upstream transport indirect emissions	2,126.1
Category 3	Downstream transport indirect emissions	6,641.3
	Business travel indirect emissions	
	Indirect emissions from purchased goods	152,478.4
0	Indirect emissions from capital goods	366.6
Category 4	Indirect emissions from factory waste	59.5
	Indirect emissions from use of other services	42.6
О. t	Indirect emissions from use of sold products	818,939.5
Category 5 Indirect emissions from end-of-life of sold products		54,376.5
Total further indirect emissions		1,035,038.0

The total GHG emissions recorded by the Garda Plast Group in 2023, considering the Location-based approach, therefore amount to 1,052,997.7 tC02e.¹⁷

93.1% of the Garda Plast Group's GHG emissions therefore derive from its upstream and downstream value chain. In particular, 77.8% of overall emissions are represented by indirect emissions associated with the use of products (Category 5), while only 1.7% is made up of Category 1 and 2 emissions.

In the coming years, the Garda Plast Group will continue to calculate its direct and indirect CO₂ emissions and will increasingly strengthen its path and its control systems with a view to monitoring its impact on the environment and in particular on climate change.

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- 17 Considering the Market-based approach, total GHG emissions amount to 1,061,522.3 tCO2e.
- 18 It is specified that the reported water withdrawals are composed entirely of fresh water (<1,000 mg/l of total dissolved solids).</p>
- **19** The groundwater withdrawn refers to well withdrawal.
- 20 It is specified that the water resources coming from third parties consist entirely of groundwater taken from the aqueduct.

Natural Capital Water resources management

Water withdrawal (Megaliters)	2021	2022	2023
Total water withdrawal ¹⁸	330.0	177.8	246.9
Of which groundwater ¹⁹	328.8	17.0	244.8
Of which third-party water resources ²⁰	1.2	3.8	2,2

The water withdrawals of the Group, primarily from groundwater, account for approximately 99% on average over the three-year period. In 2023, the total water withdrawal amounted to approximately 247 megaliters.

The increase in water withdrawal recorded in 2023 is primarily due to IFAP S.p.A., which added two new presses to its equipment in June 2023, along with the related support equipment. On the other hand, water withdrawals recorded by Garda Plast S.p.A. showed a slight decrease compared to 2022, due to extended shutdowns of the cogeneration unit and its associated cooling towers.

Regarding wastewater discharges for 2023, they are proportional to the withdrawal from the wells. Discharges into the sewer system, however, correspond to the water withdrawn from the municipal water supply.

It is important to note that the limits for potentially hazardous substances were defined during the Services Conference when the Cogeneration Unit was installed in 2008 and later incorporated into the Integrated Environmental Authorization. Annual analysis of the wastewater has never revealed any non-compliance cases.

Natural Capital **Natural Capital Waste management**

The methodology and criteria for the correct management of waste in the company are defined in the environmental management system, which, in compliance with the requirements of the ISO 14001 standard, guarantees correct waste management, thanks to the careful drafting and updating of the following documents:

- Document compilation guidelines;
- List of waste;
- Storage area plan;
- Forms;
- Loading and unloading registers;
- Single Environmental Declaration Model (SEDM).

In the management of waste-related processes, there are many operators involved:

- General Management (GM);
- Environment Manager (EM);
- Logistics Manager (LOGM);
- Group Quality Manager (GQM);
- Warehouse and Shipping Corporate Function (CF-LOG);
- Corporate Acceptance Function (CF-REG);
- Corporate Administrative Services Function (CF-ADM).

The General Management and the Environment Manager are advised by external consultants in the management of waste practices, identified in the technicians of the external consultancy firm, in particular for the compilation of the SEDM.

Below is the table with the summary data relating to the waste produced by the Garda Plast Group in the three-year period, in which is indicated the CER or EER code, which identifies each type of waste, based on the production process from which it originated.

For the waste reported as subject to disposal or material recovery activities, these activities were carried out by specialized companies or recovery consortia. The disposal operations consist of landfilling.

	2021			
Waste production (tons)	Total	Of which not intended for recovery	Of which intended for disposal	
Total waste production (tons)	1,656.2	919.3	736.9	
Of which hazardous waste	19.5	6.4	13.1	
130113* - Other oils for hydraulic circuits	6.1	6.1	-	
150202* - Absorbents, contaminated filter materials	0.1	0.1	-	
150110* - Packaging containing residues of hazardous or contaminated substances	0.0	0.0	-	
150111* - Metallic packaging containing hazardous solid matrices	0.1	0.1	-	
160213* - Components removed from end-of-life equipment other than code 160209 and 160212	0.1	0.1	-	
1611001* - Waste aqueous solutions containing hazardous substances	12.0	-	12.0	
Other engine, gear and lubricating oils (130208)	1.1	-	1.1	
Of which non-hazardous waste	1,636.7	912.9	723.8	
070213 - Plastic waste	630.4	521.0	109.4	
080112 - Paints and varnishes other than 080111*	0.2	0.2	-	
150101 - Paper and cardboard	254.1	34.8	219.3	
150102 - Plastic packaging	310.1	80.2	229.8	
150103 - Wooden palette	335.7	214.7	121.0	
150106 - Mixed packaging	84.2	42.9	41.3	
170405 - Ferrous scrap	10.8	7.9	2.9	
150203 - Absorbents filter materials, rags other than 150202*	0.2	0.2	-	
160214 – End-of-life electronic equipment	4.8	4.8	-	
170411 - Cables other than item 170410	6.2	6.2	-	

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21 This item includes waste subject to preparation for reuse, recycling or other recovery operations.

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	2022			
Waste production (tons)	Total	Of which not intended for recovery	Of which intended for disposal	
Total waste production (tons)	2,015.6	2,011.8	3.8	
Of which hazardous waste	12.4	8.6	3.8	
Lead acid batteries (160601)	1.6	1.6	-	
130113* - Other oils for hydraulic circuits	6.1	6.1	-	
150202* - Absorbents, contaminated filter materials	0.1	0.1	-	
150110* - Packaging containing residues of hazardous or contaminated substances	0.0	0.0	-	
150111* - Metallic packaging containing dangerous solid matrices	0.1	0.1	-	
160211* - End-of-life equipment, containing chlorofluorocarbons, HCFCs, HFCs	0.6	0.6	-	
160213^{\ast} - Components removed from end-of-life equipment other than code 160209 and 160212	0.1	0.1	-	
Waste aqueous solutions containing dangerous substances	2.7	-	2.7	
Other engine, gear and lubricating oils (130208)	1.1	-	1.1	
Of which non-hazardous waste	2,003.2	2,003.2	-	
070213 - Plastic waste	572.9	572.9	-	
080112 - Paints and varnishes other than 080111*	0.2	0.2	-	
150101 - Paper and cardboard	191.5	191.5	-	
150102 - Plastic packaging	860.0	860.0	-	
150103 - Wooden palette	275.4	275.4	-	
150106 - Mixed packaging	86.4	86.4	-	
160216 - Components removed from end-of-life equipment other than code 160215	0.0	0.0	-	
170405 - Ferrous scrap	5.7	5.7	-	
150203 - Absorbents filter materials, rags other than 150202*	0.2	0.2	-	
160214 – End-of-life electronic equipment	4.8	4.8	-	
170411 - Cables other than item 170410	6.2	6.2	-	

	2023			
Waste production (tons)	Total	Of which not intended for recovery	Of which intended for disposal	
Total waste production (tons)	2,713.3	2,694.8	18.5	
Of which hazardous waste	16 .1	13.0	3.1	
080111* - Waste paints and varnishes, containing organic solvents or other dangerous substances	2.7	1.1	1.6	
200121* -fluorescent tubes and other waste containing mercury	0.0	0.0	-	
130208* - Other engine, gear and lubrication oils	4.8	4.8	-	
130113* - Other oils for hydraulic circuits	3.9	3.9	-	
150110* - Packaging containing residues of hazardous or contaminated substances	1.2	-	1.2	
150111* - Metallic packaging containing hazardous solid matrices	0.0	0.03	-	
160504* - Gases in pressure containers (including halons), containing dangerous substances	0.2	-	0.2	
160114* - Antifreeze liquids containing dangerous substances	3.1	3.1	-	
170603* - Other insulating materials containing or made up of dangerous substances	0.1	-	0.1	
Of which non-hazardous waste	2,697.2	2,681.8	15.4	
070213 - Plastic waste	465.9	465.9	-	
080318 - Spent printing toners, other than those mentioned in 080317*	0.1	0.1	-	
080112 - Paints and varnishes other than 080111*	0.9	0.9	-	
150101 – Paper and cardboard packaging	444.6	444.6	-	
150102 – Plastic packaging	1,258.9	1,258.9	-	
150103 - Wooden palette	344.7	344.7	-	
150106 - Mixed materials packaging	101.6	101.6	-	
150203 - Absorbents, filter materials, protective clothing other than 150202*	0.5	0.5	-	
160216 - Components removed from end-of-life equipment other than 160215*	0.01	0.01	-	
160601 - End-of-life equipment other than 160209* and 160213*	0.1	0.1	-	
161002 - Aqueous liquid wastes, other than those mentioned in heading 161001*	14.0	-	14.0	
170203 – Plastic	5.2	5.2	-	
170405 - Iron and steel	49.2	49.2	-	
170407 - Mixed metals	10.0	10.0	-	
190905 - Saturated or exhausted ion exchange resins	1.5	-	1.5	

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Natural Capital O7 Circular economy

The environmental objectives of the Garda Plast Group are primarily oriented towards the reduction of waste produced and waste sent for disposal. Encouraging waste recycling and recovery is therefore a prevention principle to which the organization pays attention.

Regarding the upstream activities of the Garda Plast value chain, please refer to the "Productive Capital" chapter for information on the use of R-PET in the production process. The Group conducts environmental risk analyses that may arise in relation to the production phases of V-PET and R-PET, in order to ensure monitoring and prevention of possible negative impacts related to the waste generated during these stages of the value chain.

Among the other measures taken to promote circularity, to prevent waste production in the manufacturing activities, a portion of waste is reintegrated back into the production process. The maximum percentage that is put back into production remains relatively low (<5%), due to the need to keep the characteristics of the product unchanged. The quantities that cannot be put back into production are sold to third-party companies that recycle the aforementioned waste materials.

The practice relating to the return of packaging used for sending materials to client companies is also mentioned. In fact, 95% of customers return the packaging, some of which are made of Metalbox or metal cages and allow repeated use. since they are reused, the costs incurred for the use of this type of packaging are included in asset accounting.

Also, regarding the downstream activities of the value chain, the Group acts responsibly to ensure the proper management of the impacts that may arise from the waste produced. In this case as well, environmental risk analyses related to the product's life cycle and packaging waste production, as well as the storage and delivery of preforms, are essential for monitoring and preventing any negative impacts, particularly potential threats of marine pollution or possible non-compliance in the sorting of packaging waste.

There are many materials that, if properly selected, can be recycled, allowing their almost total recovery for further uses. To this end, the national consortia for the recovery and recycling of materials of main interest for the activities of the Garda Plast Group are CONAI for the recovery and recycling of packaging, and COREPLA and CORIPET for plastic.

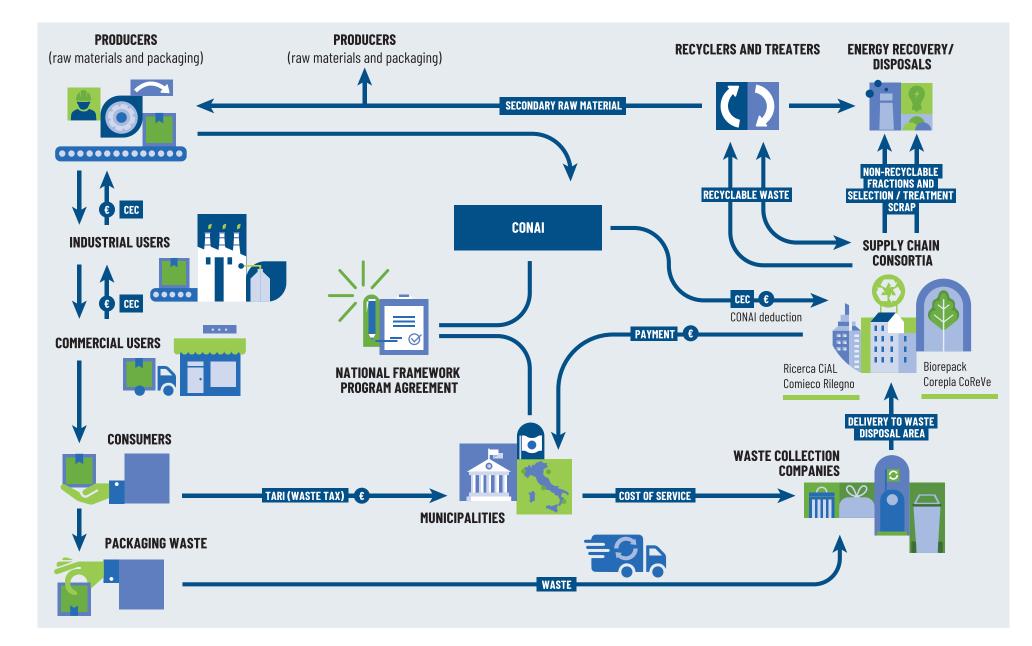
CONAI, Italy's National Packaging Consortium, is a private consortium that operates on a non-profit basis and is a consortium system to which approximately 760,000 companies producing and using packaging belong.

The Garda Plast Group is part of the consortium system and collaborates with CONAI in the recycling phase of the packaging produced.

The consortium system has the task of ensuring the achievement of the recycling and recovery objectives of packaging throughout the national territory and, at the same time, guaranteeing the implementation of targeted management policies, including prevention ones, through eco-innovation. The CONAI System guarantees compliance with the principle of extended producer responsibility, dividing the CONAI Environmental Contribution (CEC)²² between producers and users.

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22 For further information, please refer to the conai.org website.



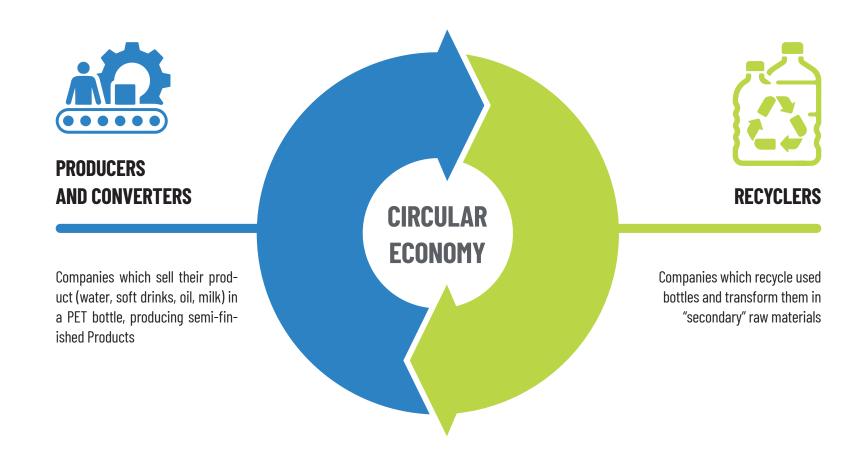
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CoRiPET, which obtained the definitive recognition of the autonomous system by Decree of the Ministry of Ecological Transition in 2021, constitutes the first Italian model of circular economy on an industrial scale applied to PET bottles²³.

The Garda Plast Group, as a company that produces semi-finished products, such as preforms which will become PET bottles for food liquids, is identified as a converter in the CoRiPET system, a voluntary national consortium for the recycling of PET with which it collaborates for the collection of packaging in PET to allow for recycling.



For further details on Garda Plast's collaboration with CoRiPET and other organizations, please refer to what is reported in the chapter "Relational capital".

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23 For further information, please refer to the Coripet – Voluntary Consortium for PET recycling website



GRI Content Index

Statement of use	The Garda Plast Group has reported in this non-financial disclosure the information contained in the GRI Content Index for the period January 1, 2023 -
	December 31, 2023, according to the "with reference to GRI Standards" option.
GRI 1	GRI 1: Foundation 2021

C	RI SUSTAI	NABILITY REPORTING STANDARD	REFERRING CHAPTER / PARAGRAPH OR NOTES
GENERAL DISCLOSURES			
	2-1	Organizational details	1. Identity and Strategy
	2-2	Entities included in the organization's sustainability report	Methodological note
	2-2	Reorting period, frequency and contact point	Methodological note
	2-4	Information review	Methodological note
	2-5	External assurance	This Sustainability Report has not been reviewed by any third party.
GRI 2: General	2-6	Activities, value chain and other business relationships	1. Identity and Strategy 4. Relational Capital
Disclosures 2021	2-7	Employees	6. Human Capital / Employees of the Garda Plast Group
	2-8	Non-employee workers	6. Human Capital / Employees of the Garda Plast Group
	2-9	Structure and composition of the governance	Garda Plast has not yet established Committees that are responsible for the decision- making process, supervision and management of the Organization's impact on the economy, the environment and people. In the next fiscal year, the company commits to evaluating their implementations.
	2-10	Nomination and selection of the highest governing body	2. Governance

GRI SUSTAINABILITY REPORTING STANDARD			REFERRING CHAPTER / PARAGRAPH OR NOTES
GENERAL DISCLOSURES			
	2-11	President of the highest governing body	2. Governance
	2-13	Delegation of responsibility for impact management	All delegations and responsibilities in this area fall to the CEO.
GRI 2: General Disclosures 2021	2-14	Role of the highest governing body in the sustainability report	Methodological note
DISCIUSUI 65 2021	2-15	Conflicts of interests	2. Governance/Ethics and Integrity
	2-16	Communication of critical issues	The Management Team periodically engages with the members of the Board of Directors regarding the progress, results and current status of company activities.
	2-22	Declaration on sustainable development strategy	Letter to Stakeholders
	2-25	Processes aimed at fixing negative impacts	Materiality analysis
	2-26	Mechanisms for requesting clarification and raising concerns	2. Governance/Ethics and Integrity
	2-28	Membership in associations	4. Relational Capital/Adhesion to external initiatives and memberships
	2-29 Stakeholder engagement approach		Materiality analysis
	2-30	Collective agreements	6. Human Capital/Employees of the Garda Plast Group
MATERIAL TOPICS			
GRI 3: Material	3-1	Process of material topics	Materiality analysis
topics 2021	3-2	List of material topics	Materiality analysis

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G	RI SUSTAI	NABILITY REPORTING STANDARD	REFERRING CHAPTER / PARAGRAPH OR NOTES
ENERGY			
GRI 3: Material topics 2021	3-3	Material topics management	2. Natural capital/ Energy consumption
GRI 302: Energy 2016	302-1	Energy consumption within the organization	2. Natural capital/ Energy consumption
MITIGATION OF CLIMATE	CHANGE		
GRI 3: Material topics 2021	3-3	Material topics management	7. Natural Capital/ Emissions
	305-1	Direct GHG (Scope 1) emissions	7. Natural Capital/ Emissions
GRI 305: Emissions 2016	305-2	Indirect GHG (Scope 2) emissions from energy consumption	7. Natural Capital/ Emissions
	305-3	Other indirect GHG emissions	7. Natural Capital/ Emissions
WASTE MANAGEMENT			
GRI 3: Material topics 2021	3-3	Material topics management	7. Natural Capital/ Waste management
	306-1	Production of waste and relevant waste-related impacts	7. Natural Capital/ Waste management
	306-2	Management of relevant waste-related impacts	7. Natural Capital/ Waste management
GRI 306: Waste 2020	306-3	Waste production	7. Natural Capital/ Waste management
	306-4	Waste not destined for disposal	7. Natural Capital/ Waste management
	306-5	Waste destined for disposal	7. Natural Capital/ Waste management

G	RI SUSTAI	NABILITY REPORTING STANDARD	REFERRING CHAPTER / PARAGRAPH OR NOTES
RESOURCE INFLOWS, INCL	UDING RES	OURCE USE	
GRI 3: Material topics 2021	3-3	Material topics management	3. Productive capital/ Raw materials management
ODI 701 Material 0010	301-1	Used materials according to weight and volume	3. Productive Capital/ Raw materials management
GRI 301: Materials 2016	301-2	Used materials coming from recycling	3. Productive Capital/ Raw materials management
GRI 303: Water and water discharges 2018	303-3	Water withdrawal	7. Natural capital/ Water resources management
RESOURCE OUTFLOWS REL	.ATED TO P	RODUCTS AND SERVICES	
GRI 3: Material topics 2021	3-3	Material topics management	7. Natural capital/ Circular economy
WORK CONDITIONS			
GRI 3: Material topics 2021	3-3	Material topics management	6. Human capital
GRI 401: Occupation 2016	401-2	Benefit for full-time employees not available to temporary or part-time employees	6. Human Capital/ Welfare and corporate benefits
HEALTH AND SAFETY AT W	/ORK		
GRI 3: Material topics 2021	3-3	Material topics management	6. Human Capital/ Health and safety at work
GRI 403: Health and	403-1	Health and safety at work management system	6. Human Capital/ Health and safety at work
safety at work 2018	403-2	Hazard identification, risk assessment and accident investigation	6. Human Capital/ Health and safety at work

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GRI S	USTAINABI	LITY REPORTING STANDARD	REFERRING CHAPTER / PARAGRAPH OR NOTES
HEALTH AND SAFETY AT WORK			
	403-3	Occupational health services	6. Human Capital/ Health and safety at work
	403-4	Workers' participation, consultation and communication on health and safety at work	6. Human Capital/ Health and safety at work
	403-5	Workers' training on health and safety at work	6. Human Capital/ Health and safety at work
	403-6	Promotion of workers' health	6. Human Capital/ Health and safety at work
GRI 403: Health and safety at work 2018	403-7	Prevention and mitigation of impacts concerning health and safety at work within commercial relationships	6. Human Capital/ Health and safety at work
	403-8	Workers covered by a health and safety at work management system	6. Human Capital/ Health and safety at work
	403-9	Work-related injuries	6. Human Capital/ Health and safety at work
	403-10	Professional disease	No professional disease cases have been recorded in the reference period.
TRAINING AND SKILLS DEVELOPMENT			
GRI 3: Material topics 2021	3-3	Material topics management	6. Human Capital/ Staff training and development
GRI 404: Training and education 2016	404-1	Average yearly training hours by employee	6. Human Capital / Staff training and development

GRI SUSTAINABILITY REPORTING STANDARD			REFERRING CHAPTER / PARAGRAPH OR NOTES
DIVERSITY			
GRI 3: Material topics 2021	3-3	Material topics management	6. Human Capital/ Diversity and equal opportunities
GRI 405: Diversity and equal opportunities 2016	405-1	Diversity in governing bodies among employees	2. Governance 6. Human Capital/ Employees of the Garda Plast Group
OCCUPATION AND INCLUSIO	DN OF PEOPL	E WITH DISABILITY	
GRI 3: Material topics 2021	3-3	Material topics management	6. Human capital
GRI 401: Occupation 2016	401-1	Hiring and turnover	6. Human Capital/Employees of the Garda Plast Group
GRI 406: Non - discrimination 2016	406-1	Incidents of discrimination and corrective measures taken	6. Human Capital/ Diversity and equal opportunities
PERSONAL SAFETY OF CUS	TOMER AND	/OR FINAL USER	
GRI 3: Material topics 2021	3-3	Material topics management	3. Productive capital/ Product quality and safety
GRI 416: Healt and	416-1	Assessment of healt and safety impacts for product and service categories	3. Productive capital/ Product quality and safety
safety of customer 2016	416-2	Incidents of non-compliance regarding customer privacy breaches and customer data leaks	3. Productive capital/ Product quality and safety
GRI 418: Customer privacy 2016	418-1	Substantiated complaints regarding breaches of customer privacy customer data leaks	

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GRI SUSTAINABILITY REPORTING STANDARD			REFERRING CHAPTER / PARAGRAPH OR NOTES		
COMMUNITIES' ECONOMIC, SOCIAL A	COMMUNITIES' ECONOMIC, SOCIAL AND CULTURAL RIGHTS				
GRI 3: Material topics 2021	3-3	Material topics management	4. Relational Capital / Memberships and external initiatives		
GRI 201: Economic performances 2016	201-1	Economic value directly generated and distributed	5. Economic-financial Capital/ The economic value generated and distribuited		
GRI 413: Local communities 2016	413-1	Activities that involve local community engagement, impact assessments and development programs	4. Relational Capital / Memberships and external initiatives		
CORPORATE CULTURE					
GRI 3: Material topics 2021	3-3	Material topics management	2. Governance/ Ethics and integrity		
	205-1	Operation messed for corruption risk	2. Governance/ Ethics and integrity		
GRI 205: Anti-corruption 2016	205-2	Communication and training on anti-corruption policies and procedures	2. Governance/ Ethics and integrity		
	205-3	Corruption incidents confirmed and actions taken	2. Governance/ Ethics and integrity		
GRI 417: Marketing and labelling 2016	417-3	Corruptions incident confirmed and actions taken	2. Governance/ Ethics and integrity		

GRI SUSTAINABILITY REPORTING STANDARD			REFERRING CHAPTER / PARAGRAPH OR NOTES
MANAGEMENT OF RELATIONSHIPS WITH SUPPLIERS			
GRI 3: Material topics 2021	3-3	Material topics management	3. Productive capital/ Product quality and safety
GRI 204: Procurement practices 2016	204-1	Proportion of spending towards local supliers	5. Economic-financial Capital/ Supply chain management
GRI 308: Enviromental assessment of suppliers 2016	308-1	New suppliers who have been evaluated through enviromental criteria	5. Economic-financial Capital/ Supply chain management
GRI 414: Social assessment of suppliers 2016	414-1	New suppliers who have been evaluated through social criteria	5. Economic-financial Capital/ Supply chain management

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Strengthened by our experience, we look to the future

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